

WEB COPY

Court

Minute of Meeting held on Wednesday 21 June 2017 in the Senate Room

Present:

Mr Dave Anderson Employee Representative, Mr Graeme Bissett Co-opted Member (Vice-Convener, in the chair), Mr Ken Brown Co-opted Member, Ms Heather Cousins Co-opted Member, Professor Lindsay Farmer Senate Assessor, Dr Carl Goodyear Senate Assessor, Professor Nick Hill Senate Assessor, Mr Ameer Ibrahim SRC President, Dr Morag Macdonald Simpson General Council Assessor, Ms Lauren McDougall SRC Assessor, Mr Murdoch MacLennan Chancellor's Assessor, Ms June Milligan Co-opted Member, Mr David Milloy Co-opted Member, Professor Sir Anton Muscatelli Principal, Ms Elspeth Orcharton Co-opted Member, Dr Duncan Ross Senate Assessor, Mr Gavin Stewart Co-opted Member, Ms Lesley Sutherland General Council Assessor

In attendance:

Ms Ann Allen (Director of Estates & Buildings), Professor Anne Anderson (Head of College of Social Sciences and Vice-Principal), Ms Christine Barr (Director of Human Resources), Professor John Briggs (Clerk of Senate), Professor Muffy Calder (Head of College of Science & Engineering and Vice-Principal), Professor James Conroy (Vice-Principal Internationalisation), Professor Frank Coton (Vice Principal Academic and Educational Innovation), Professor Anna Dominiczak (Head of College of Medical, Veterinary and Life Sciences and Vice-Principal), Dr David Duncan (COO and University Secretary), Mr Robert Fraser (Director of Finance), Professor Neal Juster (Senior Vice-Principal), Ms Deborah Maddern (Administrative Officer), Professor Roibeard Ó Maolalaigh (Head of College of Arts and Vice-Principal)

Observer: Ms Kate Powell, SRC President elect

Apologies:

Members: Mr Aamer Anwar Rector, Professor Karen Lury Senate Assessor, Ms Margaret Anne McParland Employee Representative, Mr Ronnie Mercer Co-opted Member, Ms Elizabeth Passey Co-opted Member (Convener of Court)

Attendees: Professor Jon Cooper (Vice-Principal Innovation & Knowledge Exchange), Professor Miles Padgett (Vice-Principal Research)

CRT/2016/42. Principal's Contract of Employment

The Principal and Court attendees other than Dr Duncan and Ms Barr were not present for this item. There were no declarations of interest in relation to the item.

Court members had received the report of a Court group that had been convened in the spring to review the Principal's performance in his role, to consider whether the University should offer an extension to his current contract of employment and, if so, on what terms, and to report to the current meeting with recommendations. The process had included the group receiving a presentation from the Principal, setting out his assessment of the University's current performance and his views on the priorities for the next 5-7 years.

The group had made a recommendation to Court to offer Professor Sir Anton Muscatelli a

five-year extension to his contract of employment as Principal and Vice Chancellor of the University, to run until 30 September 2024. Separately, the Remuneration Committee had considered the Principal's salary, in the context of benchmarking data from other institutions, and was recommending an increase to be paid incrementally over 3 years, based on satisfactory performance assessed through the P&DR process on an annual basis. Court noted that in making this recommendation, the Committee had taken account of the budget for salary increases across the University, which was c3% per year including incremental drift.

Court approved the recommendation relating to the extension of the Principal's contract of employment on the terms recommended. Court also approved the proposed salary increase on the terms recommended.

CRT/2016/43. Announcements and Declarations of Interest

CRT/2016/42.1 Announcements

Kate Powell, SRC President elect, was welcomed to the meeting as an observer.

Ken Brown, Ameer Ibrahim and Duncan Ross were attending their final meeting. Court thanked them for all their contributions to Court business and wished them well. Court's thanks to Karen Lury, whose last meeting it would have been, were also recorded in her absence.

On behalf of Court, the Vice-Convener congratulated the Principal on his recent knighthood.

CRT/2016/42.2 Declarations of Interest

The Principal would be updating the meeting about the USS triennial review. The Principal was a USS board member. There were however no conflicts of interest given the factual content of the update to be provided.

CRT/2016/44. Minutes of the meetings held on Wednesday 12 April 2017

The minutes were approved.

CRT/2016/45. Matters Arising

There were no matters arising.

CRT/2016/46. Report from the Principal

CRT 2016/46.1 Higher Education developments

CRT 2016/46.1.1 University Funding

Court noted details of the SFC final funding outcome for 2017/18. The SFC had retained its commitment to maintain Teaching and Research funding at 2016/17 funding levels, with the University's total Teaching and Research funding for 2017/18 being £138,114k, a 0.71% increase on 2016/17. The outcome was slightly better than the original forecast for 2017/18, and was mainly due to the continued improvement in Research Excellence Grant funding post-REF 2014, and to minor adjustments in the teaching funding methodology. Court noted that multi-year funding, which had been referred to as a possibility in the past, was not currently occurring.

In time for session 2018/19, the SFC would review the Subject-to-Subject Price Group mappings referring to TRAC (Transparent Approach to Costing) data, to re-allocate subjects to Subject Price Groups. The Council would also review the number of students in each Subject Price Group, compared to the 2012/13 original allocation. Planning & Business Intelligence had begun an analysis of the University's data to assess any potential impact.

The SFC had also confirmed that the Scottish Government had agreed to fund a student intake for two pre-medical entry courses in 2017/18. Twenty additional funded places had been allocated to the University for pre-medical entry courses for students from disadvantaged backgrounds.

CRT 2016/46.1.2 Higher Education and Research Act 2017

On 27 April, the UK Parliament had passed the Higher Education and Research Act 2017. The Act would create the (regulatory) Office for Students (in England), and UK Research and Innovation (UKRI), a single, strategic body that would bring together the 7 Research Councils, Innovate UK and the research and knowledge exchange functions of the Higher Education Funding Council for England (HEFCE). The Act also introduced a Teaching Excellence Framework (TEF), linked to rises in tuition fees; and the opening of the Higher Education market to alternative providers.

The government had accepted changes to its plans to open the sector to new providers, agreeing to additional safeguards when granting degree-awarding powers. It had also agreed to the introduction of a statutory, independent review of the TEF, thereby delaying the introduction of measures linking the TEF to differentiated tuition fees. The government had rejected a Lords amendment calling for students to be removed from the target to reduce net migration.

CRT 2016/46.2. Transformation Programme

The University's transformation programme was a programme of cultural change aligned to workstreams in the Strategic Plan and the delivery of the Capital Plan approved by Court in December 2016. A transformation team was being recruited and an external independent consultant had facilitated a workshop with SMG to establish programme priorities and ways of working.

Court would be updated further in October.

CRT 2016/46.3 USS - Triennial Valuation 2017

Every three years, pension schemes were required to undergo a valuation in line with pensions law. USS was required to carry out its latest valuation as at 31 March 2017, with the outcome to be submitted to the Pensions Regulator by 30 June 2018. The USS Trustees were currently considering the technical provisions assumptions underlying the valuation. After the 2014 valuation, the USS benefit structure had been altered to move to a hybrid Defined Benefit (DB)-Defined Contribution (DC) scheme. However, USS had shared with employers that pension costs for the DB component at the 2017 valuation might increase markedly compared to the 2014 valuation, due to continuing low gilt yields, lower expected asset returns and increased longevity. The main issue related to the cost of future benefit accrual under DB. A particular issue for discussion between the major stakeholders (UUK representing the employers, and UCU) would be the extent to which the reliance of the pension scheme on the sector covenant was acceptable. The risk for the sector was the possibility of the additional risk of higher future contribution rates *in extremis* (from both members and employers). The trustees would consult formally with stakeholders on the technical provisions assumptions in the early autumn.

Court would be kept informed of developments.

CRT 2016/46.4. Outcome Agreement - Dumfries

The Dumfries consolidated Outcome Agreement was in the process of being drafted. Court agreed to give delegated authority to the Principal to approve the finalised document during the summer, since the agreement required to be submitted to the SFC during that period. Court would receive a copy of the finalised document.

CRT 2016/46.5. University Rankings

There had been three recently published UK League Tables. In the Complete University Guide, the University had risen two places from 29th to 27th since 2016 (30th in 2015 and 2014); and the University had been placed 23rd in the Guardian league table, up from 26th in 2016 (24th in 2015 and 25th in 2014). Glasgow had fallen 2 places in the 2018 QS table to 65th (63rd in 2017). The University had been recognised as one of the Reuters Top 100: Europe's Most Innovative Universities for the first time.

CRT 2016/46.6 Key Activities

Court noted a summary of some of the main activities in which the Principal had been involved since the last meeting of Court, covering internal and external activities beyond daily operational management and strategy meetings. The activities were under the broad headings of: Academic Development and Strategy; Internationalisation activities; Lobbying/Policy Influencing and Promoting the University; Internal activities and Communications.

CRT/2016/47. Report from the Rector

In the absence of the Rector, there was no report.

CRT/2016/48. University Performance, Annual Budget 2017/18, Four-Year Forecast and Capital Plan

Court received a paper providing an update on the University's current performance against its strategic KPIs, the 2017/18 budget, the four year financial forecast and the capital plan anticipated spend profile to 2022/23.

Court noted a summary of the University's annual performance against the Primary and Secondary Key Performance Indicators (KPIs) previously approved by Court. Court noted the largely positive trends in KPIs, where the measures had been recorded over a number of years. Court also received details of trends in league tables, both global and domestic. Court heard that the main challenges to meeting KPIs related to student assessment and feedback, and to staff holding research grants. There were challenges around KPIs for gender equality, carbon footprint and student mobility, where targets were particularly ambitious. With respect to league tables, there was ongoing work to improve performance in the areas of: student satisfaction, where it was noted that a number of local surveys provided useful granular data; Student:Staff Ratios; and Facilities Spend.

With regard to the budget background, Court heard that between 2012/13 and 2015/16, the University had grown turnover by 24% against a backdrop of flat public spending in research and education and in the face of an increasingly competitive global HE market. The budget showed that income would continue to increase year on year over the forecast period. The income growth was possible because a series of considered investment decisions had enabled

the University to continue to enhance its performance and grow its reputation.

The main investment priorities over the next 3 years were: to develop underlying student infrastructure; improve the student experience; develop new student markets; build towards REF 2020; and re-develop the Gilmorehill campus. These goals would be achieved through data-driven decisions, with data visualisation software helping to analyse performance and inform decisions, and a data warehouse being implemented. The Transformation Programme would include development of new processes and systems and introduction of new ways of working.

The 2017/18 budget outlined anticipated cash generation of £26.1m, ahead of the associated KPI target (£24.5m) and significantly ahead of the amended target as per the Capital Plan presented to Court in December 2016 (£21.8m). The budgetary forecast predicted cash generation of £23.5m, £20.4m and £30.3m in 2018/19, 2019/20 and 2020/21 respectively, against targets of £23.8m, £19m and £28.5m respectively. In order to achieve the projected cash generation targets, tuition fee income from students was expected to increase incrementally to £188.2m per annum (2020/21) from £163.1m in 2017/18.

Court received an update on progress on the capital plan, key achievements including planning permission having been secured for the Western Infirmary site, a delivery partner having been appointed, and Phases 1a and 1b spend forecasts being on track. There had been a shift in projected spend to the outer years, but with the projected overall spend largely the same, and including some flexibility, for example for additional project capability.

Court approved the 2017/18 Budget, the 4-year financial forecast 2016/17 to 2019/20 for submission to the SFC, and the Capital Plan forecast spend to 2022/23.

Court thanked Professor Juster for the briefing.

CRT/2016/49. Capital Expenditure: Infrastructure Full Business Case

Court had received a briefing from Ann Allen, Director of Estates & Buildings, ahead of the current meeting. The briefing had included a discussion of risks associated with this area of capital expenditure, and the management of these. It had been noted that until ground work had begun, and statutory authorities given, the risks associated with these areas remained.

Court was now invited to approve the Infrastructure Full Business Case in the sum of £72.7m, which would fund delivery of the infrastructure and public realm proposal for Phase 1a and Phase 1b of the Campus redevelopment project. This sum compared with a budget in the Capital Plan of £75.5m. The proposal had been considered by Programme Governance Board, CapEx Committee, Estates Committee and Finance Committee, with recommendations for the CapEx's approval by Court having been made.

Court noted a summary from David Milloy regarding Estates Committee's consideration of the Full Business Case. The Committee had received reports which had given it confidence about the management of risk and costs, and it had been satisfied about the contingency costs built into the budget. The Committee had been particularly supportive of the element of the project's budget that was for landscaping and giving the campus a 'sense of place', and Mr Milloy commended this to Court as a very important element. The Estates Committee had considered that the design and legal fees relating to the Dumbarton Road and Church Street should not have been included in the CapEx for the full business case, but had approved the full case nevertheless.

Court noted from Ken Brown that the Finance Committee had expressed a concern about whether there was sufficient cost certainty, in the context of the costs having been untested by

tendering. In particular, the utilities negotiations that would be required contained an element of cost risk. Ann Allen advised that, from a governance perspective, the project would be subject to the agreed processes for the campus redevelopment, and to University financial regulations, therefore if there were any movement in costs, this would require to be transparent and brought through for approval by the relevant bodies. David Duncan advised that Court would receive details about the landscaping and finishing work, so that members could get a sense of what was being achieved for the cost.

With regard to the inclusion of the Dumbarton Road and Church Street design and legal fees, Court heard that this element had been included for practical reasons only, since these fees did not sit obviously with any other project. This work would have its own business case. Court agreed that this element should be separated out from the Infrastructure Full Business Case.

Court thanked all those involved for the progress on the campus development to date. Court approved the Capital Expenditure Infrastructure Full Business Case, subject to removal of the Dumbarton Road and Church Street design and legal fees element (£2.3M). The approval was therefore for £70.4M of expenditure.

CRT/2016/50. Report from the University Secretary

CRT/2016/50.1 Appointment of the Principal

The matter had been considered at the start of the meeting.

CRT/2016/50.2 Remuneration Committee

Court attenders were not present for this item.

The Committee had considered matters relating to remuneration of the Convener of Court. Court noted that the Higher Education Governance (Scotland) Act 2016 permitted such remuneration and that the draft Code of Good HE Governance also made reference to the matter. Court had previously agreed, prior to the introduction of the 2016 legislation, that the post would be unremunerated, but that expenses and lost earnings could be claimed. The advertisement for the post had been drafted accordingly.

Court noted that the backdrop had altered somewhat in light of the legislation, and that other institutions were currently addressing the matter of Convener remuneration. Some members expressed reservations about the principle of remuneration and also about any retrospective remuneration being agreed. The issue of payment of remuneration and the distinction between this and compensation for lost earnings was also discussed. It was agreed that this was an important matter which should be discussed in more detail by the Remuneration Committee over the summer, with a report to be provided to the October meeting of Court. It was agreed that the paper should provide clarity about the principles governing quantum of any remuneration and should provide suggested guidelines for the future for Court's consideration.

CRT/2016/50.3 Court Governance

Court's Governance Working Group had met in May. It had agreed a response to the consultation on the draft (revised) Scottish Code of Good HE Governance, a copy of which response had been provided to Court for information. The response had welcomed the consultation and endorsed its principles, and also agreed with many of the individual proposals. It had however suggested that a shorter, more focused, document would be better, respecting the sector's autonomy and diversity, and allowing some elements of flexibility. It had referred also to the absence of reference to key roles of a governing body, and suggested that clarity on the respective roles of the Rector and Senior Lay Member at the ancient Universities might be provided.

If the Code were eventually published in the current detailed format of the draft, Court would need to agree its approach to having goals and policies on equality and diversity for Court positions and review the composition of Court Committees. The latter area was already scheduled for the 2017/18 session. With respect to equality and diversity, recent attendance by two Court members at a LFHE governance workshop had resulted in useful proposals for promoting the role of governor and recruiting from a wider pool of potential applicants.

The Group had also reviewed the outcome of Court's recent self-assessment of its effectiveness. Court approved recommendations connected to this, covering: Court papers and presentations being more highly focused on strategy, and meetings being as inclusive as possible; a reduction in numbers of Court attenders; more opportunity for Court members to interact with each other; reminders being sent about University events and attendance by members at Court Committees, as observers; and better use of members' skills and expertise being considered as part of the review of Committee remits and memberships, scheduled for next session.

Following good practice as set out in the Code of Good HE Governance, Murdoch MacLennan had undertaken an appraisal of the Convener's performance and had provided Court with a summary.

CRT/2016/50.4 Ordinances regarding elections of Chancellor and General Council Assessors

The current Ordinances for the elections of the Chancellor and General Council Assessors required postal voting and included very specific wording about all aspects of the process. To modernise the election process and provide a degree of flexibility for administrative changes that might be needed in the future, it was proposed that the wording of the Ordinances be amended to permit electronic voting and to take out very detailed process descriptions, so that the latter be included instead in local regulations. Court approved this approach, noting that a draft Ordinance would now be drawn up and circulated for approval ahead of the formal consultation process.

CRT/2016/50.5 Campus Development Borrowing

At the December 2016 meeting of Court, it was agreed that a short-life working group should be established with delegated authority to make decisions on the University's long-term borrowing strategy, in the light of Court's decision to commit to an additional £175M of long-term borrowing.

The working group subsequently considered borrowing options and agreed on Private Placement as the most favourable option. The group also agreed that with the risk that interest rates might soon begin to rise, early progress should be made on putting a borrowing facility in place. Legal and financial agents were subsequently engaged to act on the University's behalf in implementing the borrowing strategy; there was a presentation to possible lenders, and thereafter a window during which lenders were given the opportunity to submit proposals. Given that the University needed to be in a position to make an early decision on the best borrowing option, the working group agreed that, subject to Court's agreement, a group of four University officers should have delegated authority to make commitments on the University's behalf.

At its April 2017 meeting, Court approved the proposed arrangement that a group of four officers - the Convener of Court, Elizabeth Passey; the Vice-Chair of Finance Committee, Graeme Bissett; the Principal, Anton Muscatelli; and the Director of Finance, Robert Fraser - should have delegated authority to make commitments on the University's behalf. Court agreed that, before commitments were entered into, the Group would approve the terms of a document setting out the nature of these commitments, and that this document would be shared with Court members for their information.

The above business was concluded on 20 April and a document setting out the terms of the commitments was shared with Court as had been agreed. Subsequent to that date, a complete suite of Private Placement documents has been drafted, with input from the University's lawyers, and with a view to the documents being concluded through signature in mid July 2017. Court noted that terms of all the Private Placement documents were approved by the Group on 20 June 2017. Court's approval was then given to the Principal and University Secretary being the signatories on these documents.

CRT/2016/50.6 Court Resolution: Amendment to composition of Board of Catholic Education

The Board of Catholic Education had been set up at the time of a merger of St Andrew's College of Education with the University, in 1999. The Board's remit and composition were governed by a University Resolution, which had been approved following the required consultation with the Senate and General Council. Amendments to the Resolution's text were now required to reflect changes in University structures and in nomenclature.

Court noted comments from Duncan Ross on the clause about possible direct communication with the Education Policy and Strategy Committee, and about the responsibilities of the Board including: 'monitoring arrangements for quality assurance with respect to educational programmes specifically relating to the preparation of prospective teachers for Catholic schools; such arrangements shall be consistent with the University's requirements for the management of the quality of taught provision'. Dr Ross commented that the University's quality assurance provisions, overseen by Senate, should govern the provision, and that an additional body should not be involved. Court noted that the relevant parts of the text were already in the current Resolution governing the Board and were not the subject of the amendments.

Court approved the draft Resolution. There would be a one month formal consultation.

CRT/2016/50.7 Nominations Committee Business

CRT/2016/50.7.1 Finance Committee

Graeme Bissett left the meeting for this item. Court approved a recommendation from the Nominations Committee that Graeme Bissett become convener of the Finance Committee to the end of his term on Court, following Ken Brown leaving Court.

CRT/2016/50.7.2 Audit Committee

Court approved a recommendation from the Nominations Committee that Mr Vincent Jeannin be appointed to the Audit Committee for 4 years from 1 August 2017.

CRT/2016/50.8 Head of School Appointment

Professor Michele Burman had been re-appointed as Head of the School of Social & Political Sciences from 1 August 2017 to 31 July 2019.

CRT/2016/50.9 Security and Safety Matters

Court noted that campus security had been reviewed following recent attacks in the UK. Building cladding had been examined following the recent tower block fire in London and it has been confirmed that the materials did not present a danger. Cyber security was also reviewed regularly.

CRT/2016/51. Reports of Court Committees

CRT/2016/51.1 Finance Committee

CRT/2016/51.1.1 Budget, financial forecast and capital plan

The Budget and Four Year Forecast/Capital Plan had been considered by the Finance Committee and recommended to Court for approval. Approval of these items had been given by Court earlier in the meeting under item CRT/2016/48.

CRT/2016/51.1.2 Infrastructure Full Business Case

The Infrastructure Full Business Case had been by the considered by the Finance Committee and recommended to Court for approval. Approval had been given by Court earlier in the meeting under item CRT/2016/49, subject to removal of the Dumbarton Road/Church Street fees element being removed.

CRT/2016/51.1.3 Endowment Investment Report

Court noted an endowment investment report as at 30 April 2017.

CRT/2016/51.1.4 Financial reports

Court noted an overview of performance as at 30 April 2017.

CRT/2016/51.1.5 Student Union deficit

Court noted a comment relating to the level of the QMU deficit, as outlined in the Student Finance Sub-Committee summary. Dr Duncan agreed to take forward discussion about improving the financial position, via this Sub-Committee.

CRT/2016/51.2 Estates Committee

Court noted the report, including: Estates Committee's approval of the Infrastructure Full Business Case, subject to a number of recommendations being addressed, ahead of it being considered by the Programme Governance Board, Finance Committee and Court; and Estates Committee's approval of CapEx applications relating to: James Herriot (McCall) Building External Fabric Works £840k; Thomson Building (Anatomy) upgrades £1,822,228; 13 Professors' Square - conservation works £1,215,500; Programme Delivery Management Service (PDMS) Fees £19.8m; relocation of Forensics from the Joseph Black Building to Glasgow Royal Infirmary £1.449m; Psychology, Hillhead Street (additional space) £160k; and Institute for Health and Wellbeing (design fees and development of full business case) £1.94m.

CRT/2016/51.3 Audit and Risk Committee

The Committee had received: internal audit reports on reviews of Marketing and Communication, and SCENE bank accounts; and the updated Risk Register. The Committee had discussed a draft Internal Audit Risk Assessment and Plan 2017/18. The Committee had approved the External Auditors' approach to preparing the financial statements for the year to 31 July 2017.

Court received the current University Risk Register, which was being provided to each June meeting of Court, as previously agreed during the review of Court's involvement in Risk Management arrangements. Court noted that two members of the Audit and Risk Committee had attended the annual risk workshop, as part of these arrangements. It was proposed that discussion on the register should take place at the Strategy Day in September.

Court noted the report.

CRT/2016/51.4 Human Resources Committee

The Committee had discussed its remit, considering matters of membership and meeting format, as well as the aims of the Committee. The discussion would continue at a future meeting. The Committee had received a presentation regarding the People aspects of the University Research Strategy and the wider work of the Research Strategy and Innovation Office. The Committee had discussed a replacement for the existing competency procedure, and minor amendments to the Management of Organisational Change policy, to enable changes to the University approach to redeployment.

The HR Director's strategic update had included briefings on Strategic Recruitment, the Strategy Transformation Programme, the University's response to Brexit, the positive impacts of the Early Career Development Programme and other initiatives delivering a more diverse senior community.

The report was noted.

CRT/2016/51.5 Health, Safety and Wellbeing Committee

The Committee had received an update on the pilot of central recording of overseas travel. The Committee had covered its usual range of business in reviewing standard reports on Occupational Health activities, Audit updates, Accident reporting and Employee counselling.

The report was noted.

CRT/2016/52. Communications from Council of Senate 21 April and 1 June 2017

CRT/2016/52.1 Proposals for Composition of Senate

Court received a paper containing proposals for the composition and operation of Senate in light of the requirements of the Higher Education Governance (Scotland) Act 2016.

Proposals for the composition of the 'new' Senate required revision of the relevant Ordinances and therefore required that the associated statutory procedure be followed, culminating in approval by the Privy Council. A key aspect of the composition of the new body was that it would require to be smaller (c120) than the current body (c550). There would also be a higher proportion of elected members and the body would include student members. It was noted that although the proposals did not provide for non-academic staff such as Library staff to be members of Senate, such staff would be invited to attend for items of business where relevant, and the University Secretary was a member of the new body and as such would represent non-academic interests.

Proposals concerning the method of election of students and staff to the new Senate were being made in the context of the 2016 Act requiring that 'the election process is to be conducted in accordance with rules made by the governing body of the institution'. Proposals were therefore being made by the Council of Senate, for approval and adoption by Court. Transitional arrangements were also being proposed.

A number of other operational measures had been drafted for the proposed new Senate, which measures Senate was permitted to establish in its own right. These had been considered and approved by the Council of Senate, acting on behalf of Senate, at the Council of Senate's meeting on 13 April 2017.

Court endorsed in principle the proposals relating to the composition of Senate; approved the

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proposed method of election of members of Senate and transitional arrangements for establishment of the new Senate; and noted the proposed operational details for Senate. With regard to the composition of Senate, an Ordinance reflecting the proposals would now be drafted and taken forward to approval through the statutory process for the development of University Ordinances.

CRT/2016/52.2 Meetings of Council of Senate 21 April and 1 June 2017

In April, the Council of Senate's business had included consideration of proposals for the composition of and election to Senate; receipt of a report from the Student Support and Development Committee; and receipt of the Convener's and Clerk of Senate's reports. In June, the Council of Senate had received an update on the Estates Strategy, a briefing on the University budget, and a consultation paper relating to Senate Assessors on Court and possible future arrangements for the election of academic and other staff representatives to Court, in light of the requirements of the Higher Education Governance (Scotland) Act 2016.

The Communications were noted.

CRT/2016/53. Any Other Business

There was no other business.

CRT/2016/54. Date of Next Meeting

The next meeting of the Court will be held on Wednesday 11 October 2017 at 2pm in the Senate Room.