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Court

Minute of Meeting held on Wednesday 20 June 2012 in the Senate Room

Present:

Mr David Anderson General Council Member, Ms Susan Ashworth Employee Representative, Mr Ken Brown Co-opted Member, Mr Peter Daniels Co-opted Member, Ms Susan Dunsmore General Council Member, Dr Robin Easton Co-opted Member, Professor Eleanor Gordon Senate Member, Ms Amy Johnson SRC Vice President Student Support, Mr Kenneth Law SRC Member on Court, Mr Alan Macfarlane General Council Member, Mr Murdoch MacLennan Chancellor's Representative, Professor William Martin Senate Member, Ms Margaret Morton Co-opted Member, Professor Anton Muscatelli Principal, Dr Alan Owen Senate Member, Professor Miles Padgett Senate Member, Mr Alex Ross Employee Representative, Mr David Ross General Council Member (Convener of Court), Professor Michael Scott-Morton Co-opted Member, Professor Adrienne Scullion Senate Member, Dr Donald Spaeth Senate Member, Mr Kevin Sweeney General Council Member

In attendance:

Ms Ann Allen (Director of Estates & Buildings), Professor Anne Anderson (Head of College of Social Sciences and Vice-Principal), Professor Steve Beaumont (Vice-Principal Research & Enterprise), Professor Graham Caie (Clerk of Senate and Vice-Principal), Professor Frank Coton (Vice-Principal Learning & Teaching), Professor Anna Dominiczak (Head of College of Medical, Veterinary and Life Sciences and Vice-Principal), Mr Robert Fraser (Director of Finance), Mr James Harrison (SRC President elect), Professor Neal Juster (Vice-Principal Strategy & Resources), Ms Deborah Maddern (Administrative Officer), Mr David Newall (Secretary of Court), Professor Andrea Nolan (Senior Vice-Principal), Professor Murray Pittock (Head of College of Arts and Vice-Principal), Ms Susan Stewart (Director of Corporate Communications)

Apologies:

Members: Dr Marie Freel Senate Member, Rt Hon Charles Kennedy MP Rector

Attenders: Mr Ian Black (Director of Human Resources), Professor John Chapman (Head of College of Science & Engineering and Vice-Principal)

CRT/2011/45. Announcements

Court welcomed Ann Allen, Director of Estates & Buildings, to her first meeting of Court.

Eleanor Gordon, Amy Johnson, Alex Ross, Susan Dunsmore and Graham Caie were attending their final meeting of Court. Court thanked them for their contributions to Court and wished them well in the future.

CRT/2011/46. Minutes of the meeting held on Wednesday 18 April 2012

The minutes were approved.

CRT/2011/47. Matters Arising

There were no matters arising.

CRT/2011/48. Strategic Plan Update/Key Performance Indicators and Budget 2012/13

Professor Neal Juster, Vice Principal Strategy and Resources, provided an update on progress against the University's Key Performance Indicators (KPIs) in the 12 months to June 2012. The KPIs were described in the University's strategic plan: *Glasgow 2020: A Global Vision*.

A KPI dashboard at University level provided details on latest available data. Many of the targets had not yet been reached, which was not unexpected since the target date was 2014/15. Details on progress in the last 12 months indicated that nearly all KPIs were moving in a positive direction. Performance against the Russell Group had improved since last year. The recently expanded Russell Group of 24 institutions would be used as the benchmark group in the future. The areas covered by the KPIs were Research, Student Experience, Global Reach and Reputation, Staffing, Finance and the Estate, in line with key areas in the strategic plan. Although many of the University's KPIs did not influence league tables, the general improvement had resulted in a small rise in the University's position in two recently published UK league tables.

A review of KPIs would take place in the coming year, 2012/13 marking the mid-point of the period covered by the strategic plan. SMG would discuss the appropriateness of current KPIs and targets in the light of progress and the external environment. Any proposals to modify the KPIs would be brought to Court for discussion.

With regard to future years, Court had been advised in 2011 that University Sustainability Metrics would be developed. The UK University funding bodies had commissioned consultants to develop indicators of sustainability. The report had since been published and included a recommendation that each HEI governing body make a formal annual assessment to assure itself about the sustainability of the institution in the expected environment and with the academic and other strategies being pursued. The SFC had not yet indicated if it would adopt the recommendations. Court would be kept updated.

Court noted the requirement for Outcome Agreements, about which more background was provided in the Principal's Report. Court would be updated when further information became available.

Court noted the KPIs and related details.

Court received a briefing on the 2012/13 University Budget and financial forecasts. These featured a broad-based strategic investment plan, mainly focused on the academic units, with substantial investments across the 4 Colleges. The main investments in services focused on the estate, international recruitment, IT infrastructure, website enhancement and college-focused alumni engagement and fundraising. .

The draft budget for 2012/13 set a management accounting surplus of £5.5m. The budgetary forecast to 2015/16 predicted surpluses of £13.6m, £20.4m and £25.8m in years 2013/14, 2014/15, 2015/16. The increased surpluses in the outer years were mainly driven by increased fee income, return on investment from new appointments and an increase in commercial income. With respect to income projections for student fees, Court noted that these were under regular discussion and review with Colleges and with the Recruitment & International Office, down to programme level.

The forecasts contained a number of uncertainties (e.g. levels of research contribution, wage inflation, FRS 17 pension charges, overseas growth) which had been included in a sensitivity analysis producing a range of likely outcomes with 'baseline budget' and 'most likely scenario' potentially dipping in 2012/13 below the 2% surplus target, but rising thereafter on successive

years to 2015/16. Some potential risks existed that had not been included within the budget either because it had not been possible to arrive at a realistic quantification or where the risk was considered to exist outwith the planning period. The main areas were the potential impact of any decision by the Pension Regulator to require accelerated action to deal with the growing pension fund deficit; and the potential removal in 2016 or possibly earlier of the National Insurance Contribution rate reduction for defined benefit pension schemes. An evidence-based approach was used with respect to identifying and quantifying risks, which were under continuous review.

Court received the annual update of the capital plan 2012-2022, which recognised the completion of projects over the last 12 months; the shift in timing of projects caused by the design and construction process; and the projected availability of cash over the period of the plan. Future projects showed indicative costs based upon the best available information at this time. Prior to any significant costs being incurred, a business case would be required to be progressed through the agreed approval process, and would be subject to the normal University procedures for conducting capital projects. The plan was a working document which could be altered in-year, with significant changes discussed by SMG and reported to Estates Committee for approval.

Court approved the 2012/13 Budget and four year financial forecasts, and the updated capital plan 2012-2022. Court thanked Professor Juster and his colleagues for the information in the briefing.

CRT/2011/49. Report from the Principal

CRT/2011/49.1 Funding Environment

Court had received details of the University budget and financial forecasts, from Professor Juster.

CRT/2011/49.2 Outcome Agreements

The Scottish Government had indicated that it expected the Scottish Funding Council (SFC) to ensure that improved outcomes were delivered by universities across a number of areas including: retention; access; international competitiveness in research; University/industry collaboration and the exploitation of research; pattern and spread of provision; efficiency; and the entrepreneurial and employability skills of graduates.

In seeking to deliver the government agenda, SFC had advised that it would establish an outcome agreement (OA) with each university that would contain targets, to allow the SFC and the sector to quantify improvements across the areas identified. The OA would incorporate and take precedence over the conditions of grant. The institutional OA must be in place by the start of Academic Year 2012/13. SFC had indicated that progress with developing OAs would be iterative, such that OAs would continue to evolve and be refined and redefined through engagement on an individual basis with institutions, supported by discussion at a national level. The key issue of the future relationship with funding remained to be clarified by the SFC. Due to the short timescale for delivering OAs for the year 2012/13, the SFC had advised that the focus would be on: Widening Access; Knowledge Exchange; and pattern of provision.

The University had received a set of 38 questions, focused on the three priorities for 2012/13 with a subset of questions regarding the Joint Academic Strategy for the Dumfries Campus, ambitions with respect to research, the impact of each initiative in receipt of strategic funding from SFC, and progress with estates strategy. The questions were intended to guide institutional responses and provide the OA framework.

The University group progressing the OA had met with SFC staff in May. In preparation for the meeting, the group had considered how the University's strategy and its associated KPIs

mapped on to the SFC priorities. There were areas where work was required to clarify the approach to delivering outcomes for SFC and the government in the medium term.

The University was articulating its objectives and developing its preferred targets with respect to Widening Access and Knowledge Exchange, highlighting priorities, ambitions and required investments in these areas. Given the short timescale for agreement this year, it was proposed that a draft paper being prepared for SMG also be circulated to Court at the same time, and that authority to sign off the OA be delegated to the Convenor of Court and the Principal. It was not envisaged that the 2012/13 OA would involve any deviation from the strategic KPIs or budgeting decisions, given the approach being taken by SFC. Future OAs were likely to impact more directly on University strategic goals and the discussion and negotiation of these agreements for 2013/14 onwards would require much greater discussion by Court.

Court approved the suggested approach.

CRT/2011/49.3 REF Selection Criteria – Quality Thresholds

Selection for the REF would be informed by the mini-REF and assessment of more recent outputs. The SMG had considered the matter in more detail and had approved a minimum institutional quality threshold, together with raised thresholds for a number of individual Units of Assessment. Court ratified the decisions.

CRT/2011/49.4 UK Border Agency Audit

The University's Highly Trusted Sponsor Status had been approved by UKBA in May. UKBA were expected to visit the University later in 2012 to carry out a compliance audit focusing on the way on which the University exercises its sponsor duties with respect to Tier 4 visas. This would include interviews with students. The University would be required to be able to produce evidence of compliance and have fully documented procedures and processes that clearly delineated individual responsibilities for exercising sponsor duties across University Services and Colleges. Senior Management Group had tasked a project group to oversee preparations for the audit.

CRT/2011/49.5 International Students and migration

UUK had arranged for a letter to be sent to the Prime Minister on behalf of 67 Chancellors and Chairs of Council from universities across the UK, including Glasgow, asking the Prime Minister to support the proposal to take international students out of the definition of net migration.

CRT/2011/49.6 Stevenson Building Extension/GUU Social Facility

Court had received the minutes of the Estates and Finance Committees, both of which had recently discussed the proposed investment in the Stevenson Building Extension and the Glasgow University Union (GUU) social facility. Both Committees had approved the relevant capital projects, and in discussion both had recorded a concern that, in approving substantial investment in a facility that would not meet the University's normal return on investment thresholds and that would be leased to GUU for nil consideration, the University ought to stipulate certain conditions that should be attached to the lease. SMG had taken a similar view when it had discussed the proposal, asking that arrangements be put in place to ensure the University community as a whole secured good value from the investment.

Court was being asked to approve a proposal that the Student Finance Committee continuously monitor GUU's financial performance and its management of the new social facility, and

conduct an annual dialogue with GUU's officials, and report annually to Court. Court would reserve the right, should GUU fail to meet the terms of the lease, to terminate the lease, giving one year's notice. The proposed terms of the lease were:

1. that GUU submit quarterly management accounts within 4 weeks of each quarter-end;
2. that there be effective financial management and budgetary control;
3. that GUU budget for and deliver an annual operating surplus;
4. that GUU make good its pledge to reduce its reliance on University grant, with grant to be reduced from £225K to £150K following completion of the capital project;
5. that GUU maintain the accommodation in good condition; and
6. that GUU cooperate with the University to secure best value for the University community from the new facility: i.e. that it should be made available for wider University use on days when it was not required by GUU.

In addition, during the period of capital works, the Student Finance Committee should:

1. require GUU - working with the University and the other student organisations - to take reasonable steps to mitigate the impact of revenue loss.
2. having regard to 1 above, allocate sufficient grant to allow GUU to return a break-even position in the financial years affected by the capital works.

Court was invited to approve the above approach.

Peter Daniels requested clarification on a point of order, namely at which stage in the meeting would the decision be taken to approve or not approve both projects, given that the Minutes of the Estates and Finance Committees had not yet been approved. The agenda item concerned only the conditions relating to the lease and to GUU financial performance and management. David Ross agreed that as the projects had already been approved by both Committees and the conditions about which Court was being asked had been left as a matter outstanding by the Finance Committee, and had been presented for Court's consideration via the Principal's Report, following discussion at the SMG, all decisions should be taken at this point in the meeting.

Discussion then took place. Mr Daniels stressed that the combined investments in the important capital projects, and the benefits to the student experience, should be the focus for the University, and that the suggested approach to the outstanding issues should be referred to the Student Finance Committee and the GUU, particularly the proposal to reduce the GUU grant by £75k. Court noted from Ken Brown that the GUU were aware and understood that the organisation should anticipate a cut in its grant, given the level of investment agreed. Mr Daniels commented that he had concerns about the amount of the proposed reduction to the GUU grant. Amy Johnson expressed concerns that the GUU had not been involved in the discussions to date. The Principal explained that SMG had collectively supported the investments through the capital projects, but had been concerned to ensure the University derived good value from the £4m investment in the social facility.

Court recognised that the Finance and Estates Committees had approved the capital projects, and agreed with the SMG that it was appropriate to attach suitable terms to the lease. Court's view was that the lease terms proposed by SMG numbered 1, 2, 5 and 6 were appropriate unless the Student Finance Committee advised Court otherwise. Court concluded that the Student Finance Committee should be asked to reconsider the proposed terms numbered 3 and 4, and to determine appropriate wording for these terms after discussion with GUU, noting the need to ensure that these two terms should reflect a realistic assessment of what could be achieved by GUU in reducing its financial reliance on the University and by when. Court also agreed to remit any other outstanding matters relating to the lease and GUU financial performance and management to the Student Finance Committee. Finally, it was agreed that

the Senate Assessors should identify one of their number to join the Student Finance Committee.

CRT/2011/49.7 Tax Relief on Charitable Donations

The UK government's proposals to cap tax relief on charitable donations would not be going ahead.

CRT/2011/49.8 Key Activities

Court noted a summary of some of the main activities in which the Principal had been involved since the last meeting of Court, covering internal and external activities beyond daily operational management and strategy meetings. The activities were under the broad headings of: Academic Development and Strategy, where Court noted in particular that Glasgow had been chosen to host the Universitas 21 Presidents Symposium in 2014; International Activities, which included details of a visit by the Chancellor and senior colleagues from Nankai University, and the Director-General and Deputy-Director General of the Hanban, the Chinese Government agency responsible for the Confucius Institutes; Lobbying/Policy Influencing and Promoting the University; and Internal activities and Communications.

CRT/2011/49.9 Clerk of Senate

The Principal informed Court that Professor John Briggs had been appointed as Clerk of Senate, for a period of 4 years from 1 August 2012, in succession to Professor Graham Caie. Court approved a recommendation from the Principal that Professor Briggs also be appointed as Vice-Principal, given in particular the strategic role that he would be undertaking.

CRT/2011/50. Report from the Secretary of Court

CRT/2011/50.1 Management of Organisational Change: Accounts Receivable function

At its last meeting, Court had received details of a proposal to restructure the accounts receivable function within the University, involving the transfer of activity from Registry to Finance Office, which would help to ensure a better integrated approach to debt collection and accounting. The transfer would mean that three posts, currently based in the Registry, would no longer be required. Court had approved recommendations that a Redundancy Committee be established, along with a Structural Change Committee to advise the Redundancy Committee for the purposes of the Management of Compulsory Redundancy Protocol. Court had asked that information be provided on how the University would ensure that there was no detriment to the quality of front-line support service to students.

The Redundancy Committee had met on 12 June. It had noted that the potential redundancy in relation to one of the three posts had been fully mitigated, with the postholder having been redeployed into a Financial Aid role in Student Services. The postholder was therefore no longer at risk of potential redundancy and the matter would not form part of further deliberations by the Redundancy Committee. Court noted this.

With regard to the two other posts, the members of staff had both taken up secondments in Colleges. The Structural Change Committee would engage in discussions in the coming weeks to establish the viability for potential longer-term roles for the staff within the relevant Colleges. If redeployment discussions failed to achieve a successful outcome for the longer term, and if no further mitigation measures became available, the Redundancy Committee would be required to meet again. A further update would be provided to Court at its next meeting.

With regard to Court's concern regarding possible detriment to the quality of front-line support to students, Court was advised that the three posts affected were not part of the front-line support team in the Fraser Building and that, given the difficult experience of Registration and Enrolment at the start of the current session, additional resources were being committed to enhance the front-line team for the start of session 2012/13.

CRT/2011/50.2 Review of Court's Effectiveness

At the last meeting, Court had noted that a review of Court's effectiveness would be undertaken. Since the meeting, a small group of Court members had been convened to oversee the effectiveness review and its intention was to engage the services of someone with extensive experience of higher education governance to conduct the review. Subject to agreeing satisfactory terms and conditions, Court approved the engagement of the external consultant. A schedule for the consultant's work would be drawn up, which would include attendance at Court and committee meetings, and interviews with members of Court.

CRT/2011/50.3 Western Infirmary Site

The University was in continuing discussion with NHS Greater Glasgow & Clyde regarding the possible acquisition by the University of 'Western Infirmary Site B', a four-acre site that remained in the ownership of the Health Board, following the University's acquisition of the larger part of the site in March 2011.

Court had asked a sub-group of its members and University officers to oversee this transaction. The group had met and given University officers authority to take forward final negotiations with the Health Board with a view to acquiring Site B.

CRT/2011/50.4 Student Lifecycle Project /MyCampus

At the last meeting, Court had received a progress report on the implementation of MyCampus, identifying in particular the steps being taken to help ensure that Registration and Enrolment would run more satisfactorily in 2012. Court had also received details of the recommendations of the Lessons Learned Group and progress against each. An update on the current position was noted.

Court had asked at its last meeting that thought be given as to how the Project Board would measure the success or otherwise of the steps it was taking to improve the Registration and Enrolment process this summer. The Board had discussed this and had agreed to monitor a range of indicators, where comparisons could meaningfully be made to the position in 2011. Professor Miles Padgett requested that consideration also be given as to what would be an acceptable outcome when these indicators were examined, rather than a simple comparison between 2011 and 2012 data. He also requested that indicators be developed in relation to student debt and financial aid matters, which had been subject to problems within the MyCampus system. Mr Newall agreed to take these matters forward. Dr Donald Spaeth requested that given some remaining uncertainties about how the system had changed processes relating to academic and funding matters, the Project Board should consider identifying key milestones within each year, to provide for clarity for staff and students. David Anderson asked if data were available on training provided on the system. Mr Newall advised that registration for and uptake of training was being monitored and that the relevant data were therefore available.

CRT/2011/50.5 University of Glasgow Pension Scheme

In March 2012, the Pension Regulator had written to the Chair of the Trustees of the University of Glasgow Pension Scheme, intimating the Regulator's concerns regarding the proposed

Recovery Plan, by which it was intended that the University would address the deficit in the Pension Scheme; and suggesting that the Pension Trustees should undertake an independent assessment of the strength of the University's financial covenant. The Trustees had engaged an independent party to conduct an assessment of the University's financial covenant, and would consider the advice received, in August 2012. They would then enter into discussion with the Pension Regulator regarding the terms of the pension scheme recovery plan. A further update would be provided to Court in October.

In view of the conflict of interest associated with his position on the Trustee Board, the Director of Finance has decided to stand down as a Trustee. In his place, Court was asked to approve the appointment of the Vice-Principal (Strategy & Resources) to serve as an employer-nominated member of the Pension Trustees. Court approved the appointment.

CRT/2011/50.6 University of Glasgow Trust

Court agreed that it would recommend to the University of Glasgow Trust that Professor Frank Coton, Vice-Principal (Learning & Teaching), replace the Clerk of Senate, Professor Graham Caie, on the board following Professor Caie's retirement in the summer.

CRT/2011/50.7 Employee Representative

Alex Ross's term on Court would end on 31 July 2012. Having served three terms of two years on Court, he was not eligible for re-nomination to the position. The Joint Union Liaison Committee had nominated a member of staff to succeed him, and in accordance with established procedure, further nominations were being sought from among other eligible staff members in the University. An election would be held if required, for a two-year term starting on 1 August.

CRT/2011/50.8 General Council Assessors on Court

The General Council had approved the re-appointment of David Anderson and David Ross as nominees to two General Council positions on Court, to serve for four years from 1 August 2012; and had approved the nomination of Mr Brian McBride to the vacancy created by the retirement from Court of Susan Dunsmore. Mr McBride would serve for four years from 1 August 2012.

CRT/2011/50.9 Senate Assessor on Court

Dr Marie Freel from the College of Medical, Veterinary and Life Sciences, had been elected to Court until 31 July 2016, replacing Gordon Hay.

CRT/2011/50.10 Media Report

Court noted the latest media report.

CRT/2011/50.11 Resolutions

The following draft Resolution had been approved and was with the Senate and General Council for comment

DRAFT RESOLUTION NO. 652 - CHANGE OF NAME OF THE RANKINE CHAIR OF ENGINEERING (MECHANICS AND MECHANISM) (AMENDMENT TO ORDINANCE No. 313 (GLASGOW No. 86))

The following draft Resolutions had been approved. They related to academic matters including degree regulations, and had been drafted in the Senate Office, incorporating comments from the General Council:

DRAFT RESOLUTION NO. 564-4 – AMENDMENT OF RESOLUTION 564 – CODE OF ASSESSMENT FOR UNDERGRADUATE AND TAUGHT POSTGRADUATE PROGRAMMES

DRAFT RESOLUTION NO. 564-5 – AMENDMENT OF RESOLUTION 564 – CODE OF ASSESSMENT FOR UNDERGRADUATE AND TAUGHT POSTGRADUATE PROGRAMMES

DRAFT RESOLUTION NO. 552-4 – AMENDMENT OF RESOLUTION NO. 552 - GENERIC REGULATIONS FOR THE AWARD OF MASTERS DEGREES GAINED BY THE SUCCESSFUL COMPLETION OF TAUGHT POSTGRADUATE PROGRAMMES

DRAFT RESOLUTION NO. 557-3 – AMENDMENT OF RESOLUTION 557 - DEGREE OF MASTER OF RESEARCH

DRAFT RESOLUTION NO. 564-6 – AMENDMENT OF RESOLUTION 564 – CODE OF ASSESSMENT FOR UNDERGRADUATE AND TAUGHT POSTGRADUATE PROGRAMMES

DRAFT RESOLUTION NO. 596-1 – AMENDMENT OF RESOLUTION 596 - DEGREES OF BACHELOR OF ENGINEERING, BACHELOR OF SCIENCE IN ENGINEERING AND MASTER OF ENGINEERING

DRAFT RESOLUTION 605-1 – AMENDMENT TO RESOLUTION 605 - DEGREE OF BACHELOR OF SCIENCE AND DEGREE OF MASTER IN SCIENCE

DRAFT RESOLUTION NO. 609-1 – AMENDMENT OF RESOLUTION 609 - DEGREE OF BACHELOR OF ARTS (SCOTTISH AGRICULTURAL COLLEGE) AND BACHELOR OF SCIENCE (SCOTTISH AGRICULTURAL COLLEGE)

DRAFT RESOLUTION NO. 363-1 – DEGREE OF BACHELOR OF SCIENCE IN VETERINARY SCIENCE

DRAFT RESOLUTION NO. 552-5 – AMENDMENT OF RESOLUTION NO. 552 - GENERIC REGULATIONS FOR THE AWARD OF MASTERS DEGREES GAINED BY THE SUCCESSFUL COMPLETION OF TAUGHT POSTGRADUATE PROGRAMMES

DRAFT RESOLUTION NO. 557-4 – AMENDMENT OF RESOLUTION 557 - DEGREE OF MASTER OF RESEARCH

DRAFT RESOLUTION NO. 564-7 – AMENDMENT OF RESOLUTION 564 – CODE OF ASSESSMENT FOR UNDERGRADUATE AND TAUGHT POSTGRADUATE PROGRAMMES

DRAFT RESOLUTION NO. 596-2 – AMENDMENT OF RESOLUTION 596 - DEGREES OF BACHELOR OF ENGINEERING, BACHELOR OF SCIENCE IN ENGINEERING AND MASTER OF ENGINEERING

DRAFT RESOLUTION 605-2 – AMENDMENT TO RESOLUTION 605 - DEGREE OF

BACHELOR OF SCIENCE AND DEGREE OF MASTER IN SCIENCE

DRAFT RESOLUTION NO. 609-2 – AMENDMENT OF RESOLUTION 609 - DEGREE OF BACHELOR OF ARTS (SCOTTISH AGRICULTURAL COLLEGE) AND BACHELOR OF SCIENCE (SCOTTISH AGRICULTURAL COLLEGE)

DRAFT RESOLUTION NO. 621 – DEGREE OF DOCTOR OF CLINICAL PSYCHOLOGY

DRAFT RESOLUTION NO. 626 – DEGREE OF MASTER OF THEOLOGY IN SCOTTISH CHURCH HISTORY AND THEOLOGY

DRAFT RESOLUTION NO. 627 – DEGREE OF MASTER OF PHILOSOPHY IN TEXTILE CONSERVATION

DRAFT RESOLUTION NO. 628 – DEGREE OF BACHELOR OF NURSING

DRAFT RESOLUTION NO. 629 – DEGREE OF BACHELOR OF DESIGN IN FASHION AND TEXTILES

DRAFT RESOLUTION NO. 363-2 – DEGREE OF BACHELOR OF SCIENCE IN VETERINARY SCIENCE

DRAFT RESOLUTION NO. 382-1 – DEGREE OF BACHELOR OF SCIENCE IN DENTAL SCIENCE

DRAFT RESOLUTION NO. 533-1 – DEGREE OF BACHELOR OF SCIENCE IN MEDICAL SCIENCE

DRAFT RESOLUTION NO. 552-6 – AMENDMENT OF RESOLUTION NO. 552 - GENERIC REGULATIONS FOR THE AWARD OF MASTERS DEGREES GAINED BY THE SUCCESSFUL COMPLETION OF TAUGHT POSTGRADUATE PROGRAMMES

DRAFT RESOLUTION NO. 557-5 – AMENDMENT OF RESOLUTION 557 - DEGREE OF MASTER OF RESEARCH

DRAFT RESOLUTION NO. 558-2 – AMENDMENT OF RESOLUTION 558 - DEGREE OF MASTER OF SCIENCE

DRAFT RESOLUTION NO. 564-8 – AMENDMENT OF RESOLUTION 564 – CODE OF ASSESSMENT FOR UNDERGRADUATE AND TAUGHT POSTGRADUATE PROGRAMMES

DRAFT RESOLUTION NO. 575-3 – AMENDMENT OF RESOLUTION 575 - DEGREE OF MASTER OF PHILOSOPHY

DRAFT RESOLUTION NO. 576-2 – AMENDMENT OF RESOLUTION 576 - DEGREE OF MASTER OF LETTERS

DRAFT RESOLUTION NO. 596-3 – AMENDMENT OF RESOLUTION 596 - DEGREES OF BACHELOR OF ENGINEERING, BACHELOR OF SCIENCE IN ENGINEERING AND MASTER OF ENGINEERING

DRAFT RESOLUTION 605-3 – AMENDMENT TO RESOLUTION 605 - DEGREE OF BACHELOR OF SCIENCE AND DEGREE OF MASTER IN SCIENCE

DRAFT RESOLUTION NO. 636 – DEGREE OF DOCTOR OF LETTERS

DRAFT RESOLUTION NO. 643 – DEGREE OF BACHELOR OF DESIGN IN DIGITAL CULTURE (GLASGOW SCHOOL OF ART)

The following Resolution had been approved

RESOLUTION 654 - CHANGE OF NAME OF THE MCLEOD/ARTHRITIS & RHEUMATISM COUNCIL CHAIR OF RHEUMATOLOGY (AMENDMENT TO RESOLUTION NO 331)

CRT/2011/51. Reports of Court Committees

CRT/2011/51.1 Finance Committee

CRT/2011/51.1.1 Budget 2012/13 and four year forecast

Court had approved the 2012/13 Budget and four year financial forecasts, under item *CRT/2011/48. Strategic Plan Update/Key Performance Indicators and Budget 2012/13.*

CRT/2011/51.1.2 Centre for Virus Research Transfer

Court had received a paper on the proposed development of a Centre for Virus Research within the College of MVLS, through the transfer of the Medical Research Council (MRC) Virology Unit to the University. Risks identified in the original CapEx application related to estates and administrative costs and a 'section 75' pension fund cessation charge. These risks had largely been mitigated by the financial terms proposed.

Court approved a recommendation from the Finance Committee that formal negotiation proceed on the terms and conditions of the transfer.

CRT/2011/51.1.3 Stevenson Building extension and GUU Social Facility extension

The Finance Committee had considered two CapEx applications to extend and develop the sports facilities at the Stevenson Building, to replace the space currently leased at the Kelvin Hall, and to develop a new extension for the GUU, relating to its social facility. Finance Committee had approved the CapEx applications with reservations from the Director of Finance and Convener noted with regard to the social facility application. The Committee had also noted that the Principal would discuss the GUU proposal further with the SMG. The discussions had been reported to Court and discussed under item *CRT/2011/49. Report from the Principal* at the present meeting.

CRT/2011/51.1.4 Library Level 5 Annex Development

Court noted that the Finance Committee had approved a CapEx application to create a postgraduate centre in Level 5 of the Library and to scope potential future developments to levels 2 and 3 of the Library.

CRT/2011/51.1.5 Credit Ratings and Banking Limits

Finance Committee had received a paper noting the considerations when managing the risk in banking the University's cash deposits. The Committee had noted that the Finance Office employed a risk management approach reviewing concentration and credit risk.

CRT/2011/51.1.6 Treasury Management Policy Update

Court noted that the Finance Committee had approved an amendment to the University Financial Regulations on Treasury Management, reflecting issues discussed in relation to management of credit and concentration of risk.

CRT/2011/51.1.7 Overview of Performance at Period 9 2011/12

Court noted the Period 9 2011/12 Overview of Performance.

CRT/2011/51.1.8 Debtors Reports at Period 9 2011/12

Finance Committee had received an overview of debtors and analysis of student and sponsor debt.

CRT/2011/51.2 Audit Committee

The report was noted. It was noted that audits routinely involved discussions with individuals, rather than simply a paper exercise, and that this would be the case for the forthcoming audit of the Student Lifecycle Project.

CRT/2011/51.3 Human Resources Committee

CRT/2011/51.3.1 Performance and Development Review

Court noted that following the previous Court meeting, there had been discussions with the lay members of Court, Professor Andrea Nolan and Ian Black about the changes to the rating system for Performance and Development Review. These discussions had led to a clearer understanding of the rationale for the change in the ratings and it had been agreed that appropriate success criteria would now be developed for evaluating the forthcoming P&DR round, including the rating system.

CRT/2011/51.3.2 Staff Survey 2012

Court noted a summary of and key messages from the 2012 Staff Survey, details of which had already been sent to all staff in the University. Further details would be available later in the year, and a series of presentations to Colleges would take place. Court would be kept updated at future meetings.

CRT/2011/51.3.3 Dignity at Work and Study policy

Court approved the Dignity at Work and Study policy and procedure.

CRT/2011/51.4 Estates Committee

CRT/2011/51.4.1 Capital Plan 2012-2022

Court had approved the updated Capital Plan 2012-2022 under item *CRT/2011/48. Strategic Plan Update/Key Performance Indicators and Budget 2012/13.*

CRT/2011/51.4.2 CapEx Applications

Court endorsed Estates Committee's approval of CapEx applications in respect of: CP11/447 Library Level 5 Annexe in the sum of £1.705m and the associated scoping study of Levels 2 and 3 in the sum of £50k; and the Stevenson Extension/GUU Social Facility (Hive) combined project proposal in the overall sum of £13.348m.

CRT/2011/51.4.3 Estates Key Performance Indicators

Court noted the University's performance against agreed Estates KPIs.

CRT/2011/51.5 Health, Safety & Wellbeing Committee

The report was noted.

CRT/2011/52. Report from the Rector

In the absence of the Rector there was no report.

CRT/2011/53. Communications from meeting of Senate 7 June 2012

Communications from the meeting of Senate held on 7 June were noted by Court. Senate had received briefings on: the University budget, outcome agreements, MyCampus and the UK Border Agency audit. The Ordinance relating to the composition of Senate had also been discussed, and would be revisited in the next session. Senate had approved a draft guide to Governance at the University, which has been compiled as part of the ongoing work of the Senate Communications Working Group. The document set out the responsibilities and modus operandi of the University's key decision-making bodies: the Court, the Senate and the Senior Management Group. It also stated how these bodies worked together to ensure effective communication and mutual understanding in taking forward the work of the University. The Guide included reference to the setting up of a group of Senate and Court members, in the event that an issue could not be readily resolved by agreement between the two bodies and required further consideration, providing a mechanism that could be employed in circumstances such as those surrounding the Academic Shape issues of 2011 and particularly those concerning Slavonic Studies. Court members had been provided with a copy of the document, which would be discussed at the next meeting.

The Clerk of Senate, Professor Graham Caie, who was retiring from the University, thanked Court for its commitment and support.

CRT/2011/54. Any Other Business

There was no other business.

CRT/2011/55. Date of Next Meeting

The next meeting of the Court will be held on Wednesday 10 October 2012 in the Senate Room