Space
Strategy
To be a world-class, world-changing university
Vision

An ambitious estate strategy can only be delivered if it has vision and foresight combined with a practical sense of delivery. The vision for the Estate Strategy is to develop a campus that is fit for today and the future, is innovative and courageous in design, and is reflective of the University’s history and of its ambition, inspiring current and future generations.

The Strategy will seek to provide space that supports learning through the provision of creative, distinct, inspirational and diverse teaching and learning environments. In a broad-based university the space must encourage depth and breadth of learning, promote collaboration in research through exchange of ideas, and support a community that is inclusive and welcoming.

The Strategy will also seek to create accommodation that reflects the University’s ambition, through prestigious and courageous design, reflecting the quality of the University’s research and teaching. The strategy will be developed with checks and balances ensuring adaptable, future-proofed buildings that are effective and efficient.

In supporting the civic role of the University the campus must be outward looking and international.

Context

The University’s Estate Strategy recognises that space is a strategic resource and, if used effectively, it can be a key enabler to success for any organisation.

The environment can reflect the character of the organisation, make colleagues and students feel valued and inspired, encourage creativity and enable effective ways of working, including partnership and collaboration. Space can be used effectively to stimulate and accelerate change and co-location can encourage collaboration. Space can only be used effectively if the interaction between people, place and process being carried out in the space is clearly understood. A set of principles has been agreed for how space can be used.

The University of Glasgow is a world leading, research intensive University and a part of the Russell Group of Universities. From 2015 to 2025 the estate will change as £1 billion is invested in the Gilmorehill campus. During this period of change there will be pressures on the estate and in particular meeting immediate demands for space whilst investing significantly in the development of new space which will take several years to provide.

In addition, there are Government expectations that all Universities will work towards development of efficient space use which seeks to reduce carbon outputs and improves the condition of properties (with more in Categories A and B).
The Existing Estate

The Estate occupies 430 hectares of land and 400,000 sqm of buildings, over two campuses plus shared accommodation at Dumfries campus, NHS estate and SUERC. The University also has a field station at Rowardennan, Loch Lomond and Cochno Farm.

Space Type Analysis and Building Size and Placement

The analysis of the estate shows that only 8 buildings (44% of the campus) are greater than 7,000 sqm, whilst 120 buildings (28%) are less than 3,000 sqm. This poses serious challenges when one of the University’s ambitions is to provide open, permeable and flexible space which encourages informal interaction and collaboration.

Effective Space

- Accommodation that inspires
- Accommodation that suits
- A coherent campus
- Accommodation that supports new ways of working
- Space that can change and adapt

Efficient Campus

- Connectivity
- Efficient buildings
- Resilient buildings
- Space for collaboration
- Fit for purpose research facilities
- Hubs and clusters

Defining Great Space

The space principles document defines great space in terms of its functional, social, aesthetic and environmental characteristics. A detailed summary of providing great space is provided in the Space Guidelines document. These can be overlaid onto the four principal space types:

- research space
- teaching and learning space
- staff work-space
- and amenity or social space
### UNIVERSITY BUILDING AND ASSETS (2015)

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