Conclusions

The Review Panel was impressed with the leadership of English Literature by the Head of Department, the collegiality of the Department’s staff, the quality of support to GTAs and above all, to the Students. The Students who met with the Panel were enthusiastic about their learning and spoke highly of the Department. The GTAs echoed this and displayed a great passion for their subject and the Department. There was strong evidence of energy and enthusiasm at all levels.

The Department demonstrated that it had made significant progress since the previous departmental Review in March 2003, with an impressive array of strengths and self-awareness of areas in which it wished to improve. The most substantive of these are reflected in the recommendations that follow.

Response from Department

On behalf of the Department I would like to thank the panel for their most constructive and encouraging report. Reviews of this sort are inevitably greeted at first with some degree of trepidation, and I am pleased to note that staff and students alike were pleasantly surprised at how much they appreciated and even enjoyed the review process, and how it enabled us to dwell on our strengths and think about how to build on them, as well as providing a morale boost for all.

I would also like to thank Senate Office staff, in particular Jackie McCluskey and Janet Fleming, for their efficiency and helpfulness throughout the process.

Recommendations

The recommendations interspersed in the preceding report are summarised below. It is important to note that the majority of these recommendations refer to tasks or issues identified by the Department for action either prior to the Review or in the SER. Some of these actions are already in hand.

The recommendations have been cross referenced in the paragraphs of the report to which they refer and are not ranked in any particular order.
Recommendation 1:

The Panel recommends that the preparatory guidance provided to Heads of Department should emphasise the need for reflection on the outcome and recommendations from the previous review in order to demonstrate the level of enhancement achieved. [Paragraph 1.1.4]

For the attention of: Senate Office

Response:

The Senate Office recognises that the DPTLA process and in particular the Self Evaluation Report provided for the Review Panel, should fully reflect on the outcome and recommendations from the previous review, as part of the departmental self-critical evaluation of programme provision. The need for a reflective approach is included in the Senate Office’s Guidance Notes for Departments and now emphasised during the meeting with Senate Office staff and Heads of Department and other relevant departmental staff, that are provided in advance of the submission of documentation and the review visit.

Recommendation 2:

The Panel recommends that the Department reviews its policy on the provision of feedback to students to ensure that a clear and consistent process exists across all programmes. The process should address, amongst other things, a strengthening of feedback for postgraduate students after week 3 of the first semester. The Department should ensure that the agreed policy is communicated to all relevant parties and its effectiveness monitored at all levels. [Paragraph 3.3.5]

For the attention of: Head of Department

Response:

This has been implemented. In particular the postgraduate feedback system has been improved with explicit reference made to course aims and objectives.

Recommendation 3:

The Panel recommends that the Head of Department reports departmental experiences of the new academic year structure to the Convener of the Academic Structures Implementation Group and liaises with the International and Postgraduate Service about the late arrival of Erasmus students to minimise any potential for their being disadvantaged. [Paragraph 3.3.9]

For the attention of: Head of Department, Director of IPS

Response – Head of Department:

Done. There was no recurrence of this problem in session 2009-10.

Response – Director of Recruitment and International Office (formally IPS)

The Recruitment & International Office has not been contacted by the Head of Department and we are not aware of any problems relating to the late arrival of Erasmus students.

Recommendation 4:
The Panel recommends that the Faculty’s examination board procedures be reviewed to ensure consistent practice across all departments. [Paragraph 3.3.10]

For the attention of: Associate Dean for Learning and Teaching; Head of Department
Response – Head of Department:

Our observation arose from the experience of joint boards where representatives of other departments did not seem fully aware of recommended Faculty procedures. The Associate Dean was alerted to this accordingly and a reminder sent out to all departments.

Response – Associate Dean for Learning and Teaching

The Faculty fully recognises the crucial importance of consistency across exam boards, and is confident that our practice is in accordance with the Code of Assessment. In response to a question from the Head of Department in English Literature, exam board practice was discussed at the Faculty's Undergraduate Studies Committee on Wednesday 11 February 2009, and will be discussed again at the Undergraduate Studies Committee on 5 May 2010, following which a reminder of good practice guidelines will be forwarded once again to all Heads of Department for dissemination at Department level.

This summer's examination diet is, of course, the last at which Department-run exam boards will take place. From winter 2010 on, such boards will be run by the four Schools within the College of Arts. School Heads of Learning and Teaching will be tasked with reporting on meetings of their School's exam board for at least the first two sessions post-restructuring, in order to promote very best practice and to ensure consistency.

Recommendation 5:

The Panel recommends that, as part of its review of the honours provision, the Department considers the introduction of literary theory based lectures in Level 1 and the inclusion of the study of an anthology of individual poets. [Paragraph 3.4.1]

For the attention of: Head of Department

Response:

This is in course of implementation. Some theory-based lectures were introduced in session 2009-10, with more planned for 2010-11. Poetry provision continues to be improved, with specialist recruitment in this area and the introduction of podcasts. We are looking to change anthology provision in 2010-11.

Recommendation 6:

The Panel recommends that the Department ensures that all students are fully informed about requirements for dissertations, particularly the relevant timescales and arrangements for support, and that students are kept informed should these be subject to delay. [Paragraph 3.4.5]

For the attention of: Head of Department

Response:

Implemented. Teething problems with dissertations have been overcome and procedures tightened in accordance with our successful programme of honours reform.
Recommendation 7:

The Review Panel recommends that the Department reviews arrangements for PG seminars to ensure that part-time students are not excluded, even if this requires repeating the seminars. [Paragraph 3.4.7]

For the attention of: Head of Department

Response:

From the main report it is clear that this refers to research training seminars. Most Masters seminars are scheduled in the evening in order to provide for the needs of part-time students. We propose introducing a number of evening training workshops in session 2010-11.

Recommendation 8:

The Panel recommends that the Department provides reading lists and timetables to PGT students in advance of the start of their programme. [Paragraph 3.6.3]

For the attention of: Head of Department

Response:

Implemented. Creative Writing staff have been reminded to provide material and timetables in advance according to good practice set by our other PGT courses.

Recommendation 9:

The Panel recommends that the University reviews its position on the provision of janitorial staff to ensure that desirable out of hours teaching opportunities are not jeopardised. [Paragraph 3.8.2]

For the attention of: Secretary of Court, Director of HR

Clerks note: Following discussion with the Secretary of Court and Director of HR, this recommendations was forwarded to the Director of Campus Services.

Response – Director of Campus Services:

Sometime ago there was detailed consultations with Mr Laurence Edgar, Head of Central Services, myself and the Head of English Literature to discuss the opening of and control of buildings of academic use out with normal hours. Both Mr Edgar and myself consider that a workable solution was put in place and that to date there have been no representations to Mr Edgar from English Literature to suggest there has been any problems.

Recommendation 10:

The Panel recommends that the Department takes steps to standardise the provision of AV equipment in its seminar rooms, for example, by making a strategic application to the Faculty Technical Committee. [Paragraph 3.8.3]

For the attention of: Head of Department
Response:

Portable AV equipment is now available for the one public seminar room not thus provided. Further improvement is pending reallocation of estate resources following restructuring.

Recommendation 11

The Panel recommends that the Department discusses with the University Library the adequacy of provision of secondary texts and that the Department considers placing extracts of relevant texts on MOODLE as well as providing on-line access to those DVDs currently available for hire. [Paragraph 3.8.4]

For the attention of: Head of Department

Response:

The department is committed to finding online solutions to the problems raised here and provision is constantly being improved with the collaboration of course conveners, individual tutors and library staff

Recommendation 12:

The Review Panel recommends that the Department make specific reference to the role of the Departmental Disability Coordinator in the workload model. [Paragraph 3.8.6]

For the attention of: Head of Department

Response:

Implemented.

Recommendation 13:

The Panel recommends that the Department introduces formal feedback from UG students on the performance of the GTAs. [Paragraph 3.8.10]

For the attention of: Head of Department

Response:

This has been implemented with the help of Level 1 and 2 conveners.

Recommendation 14:

The Panel recommends that the Department clearly formalises the mentoring arrangements already in place and takes steps to ensure that all parties are aware of their relevant roles and responsibilities. [Paragraph 3.8.13]

For the attention of: Head of Department

Response:

Implemented.
Recommendation 15:

The Panel recommends that the Department continues the revision of all documentation intended for students and ensures adequate reference to ILOs and compatibility of the style and content with the target readership. The Department should also consult the students as an integral part of the revision process.

Paragraph 3.8.17

For the attention of: Head of Department

Response:

Implemented.

Recommendation 16:

The Panel strongly recommends that the Department ensures full compliance with Annual Course Monitoring requirements for all courses.

Paragraph 4.1.1

For the attention of: Head of Department, Departmental and Faculty Quality Assurance and Enhancement Officers

Response: Head of Department:

Lapses here arose some years back due to rapid staff turnover. Procedures have been reviewed and tightened up at both Departmental and Faculty level.

Response: Faculty Quality Assurance and Enhancement Officer:

I have been in regular correspondence with the HoD in relation to AMRs for both undergraduate and postgraduate programmes. For the 2008-09 session, all AMRs have been completed. We continue to be in dialogue about means of maximising the value of the AMRs for colleagues and ensuring that examples of best practice within the subject area are flagged for the benefit of colleagues across the Faculty.

The report notes that previous non-submission of AMRs may have been due to high staff turnover. Recent changes to the annual monitoring process (for undergraduate programmes) to ensure that AMRs are completed within the academic year to which they refer should mean that high staff turnover and leave arrangements have less of an impact in future. English Literature has been very supportive of these proposed changes.