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Executive Summary

The purpose of this report addresses performance and achievements in delivering the Procurement Strategy. It outlines the activities undertaken by the Procurement Office from 1 August 2020 to 31 July 2021. It Provides effective communication of regulated procurement during FY20/21, and a 2-year look ahead of planned regulated procurements. The report also communicates the effectiveness and efficiency delivered, highlighting added value benefits of improved quality of service, external recognition of professional standards of procurement, implemented within the University of Glasgow (the University).

INTRODUCTION TO THE UNIVERSITY HISTORY

The University is the fourth oldest University in the English-speaking world. Founded in 1451, it has earned an international reputation for research innovation, for connecting with experts in global business, and for being the home of inspiring thinkers, from the father of economics Adam Smith, to the eminent scientist Lord Kelvin. In keeping with its historic legacy of changing the world, the University is a founding member of the elite Russell Group of 24 major UK research universities.

PRINCIPAL OPERATIONS

Study and research are grouped into four Colleges, which are made up of broadly related Schools and Research Institutes.

The Colleges are:

- College of Arts
- College of Medical, Veterinary and Life Sciences
- · College of Science and Engineering
- College of Social Sciences

The majority of operations are carried out on the University's main Gilmorehill campus in the West End of Glasgow. Finding community within diversity, the University attracts students and academics from more than 150 countries around the globe. In addition, as a venue for international conferences and a hub of cultural interest, the University is also a major contributor to the cultural and commercial life of the country.

World Changers Together: World Changing Glasgow 2025

In 2020 the University published its current five-year strategy, World Changers together: World Changing Glasgow 2025. This strategy responds to four major challenges facing higher education and wider society:

- Building a sustainable future
- Creating a fairer society
- Reimagining the learning experience
- Diversifying the student body

The University's vision is to be The World-Changing University. Our purpose is transforming lives through ideas and actions. Our mission is to bring a community of world changers together.

The future holds innumerable challenges for our sector, our society and our world and we will have to adapt and change what we do and what we offer if we are to navigate these successfully. Our strategy and approach may evolve as the landscape changes, but our values will remain constant:

- Ambition & Excellence
- · Curiosity & Discovery
- Integrity & Truth
- An Inclusive Community

The strategy supports the long-term realisation of our vision by recognising the fundamental importance of a culture of open cooperation and is articulated across three themes:

- · Community: people centered, globally engaged
- · Connectivity: collaboratively minded, digitally enhanced
- Challenges: solution focused; impact oriented

Key to the realisation of our vision is our continuing success within the six strategic pillars of a world-changing University:

- World-Class Research
- Outstanding Teaching
- Lasting Impact
- Global Perspective
- Life-Changing Experiences
- Inspiring People

CAMPUS DEVELOPMENT

During April 2016, the University officially took vacant possession of the former Western Infirmary site adjacent to the existing campus. This provided the University with an unprecedented development opportunity to expand the footprint of our Gilmorehill estate by almost a third and create a visionary and inspiring campus for future generation. https://www.gla.ac.uk/explore/future/

The University commenced its Campus Development Programme in 2017 to invest £1bn over 10 years.

MODERN SLAVERY STATEMENT

The University is committed to ensuring and actively monitoring that modern slavery and human trafficking is not taking place in any parts of its operation within the University and its supply chain. For further information relating to the Modern Slavery Act statement, see website www.gla.ac.uk.

SUSTAINABILITY GOVERNANCE

The University has developed a Sustainability Strategy and Action Plan that was approved by University Court in summer 2016. The University is striving to adopt a whole-of-institution approach to sustainability management. Progress in this area is overseen by a sustainability working group, with the following members:

- two co-chairs, one of whom is the Chief Operating Officer
- College Sustainability Champions
- University Services Sustainability Champion
- two representatives of the SRC
- one senior officer from Estates & Commerical Services
- Head of Procurement
- Sustainable Environment Officer
- Communications and Public Affairs Officer (as required)

In October 2017, the University of Glasgow signed the Sustainable Development Goals Accord, which committed us to combatting poverty, inequality, climate change, environmental degradation, and promoting peace and justice.

In May 2019, in response to a call from the Environmental Association of Universities & Colleges (EAUC), we made a formal declaration of climate emergency and pledged to achieve carbon neutrality by a specified date.

The University of Glasgow recognises that the world is facing a climate emergency; urgent action is needed. "Glasgow Green" represents the University's response to that emergency. It commits us to a very significant plan of action to achieve carbon neutrality by 2030, with interim targets over the next decade. https://www.gla.ac.uk/myglasgow/sustainability/

LIVING WAGE EMPLOYER

The University of Glasgow is proud to be an **Accredited Living Wage employer**. This means:

- We are committed to paying all employees at least the Living Wage
- We ensure that all casual workers engaged directly by the University are paid at least the Living Wage
- We have set up our procurement procedures to ensure that we engage with contractors and potential contractors to encourage them, as far as possible, to also pay the Living Wage to people regularly working on our premises.

Electronics Watch

The University is a **member of Electronics Watch**. Electronics Watch is an independent monitoring organisation that assists public sector buyers to meet their responsibility to protect the labour rights of workers in their global electronics supply chains more effectively and less expensively than any single public sector buyer could accomplish on its own.

INTRODUCTION TO PROCUREMENT OFFICE

The University procures circa £300m worth of goods services and works from external providers each year. Procurement's role is to provide professional, qualified procurement expertise, advice, and service, for all spend with external suppliers; in compliance with legislation, EU regulations, Public Contracts (Scotland) Regulations 2015, Procurement Reform Act 2014, and Procurement (Scotland) Regulations 2016.

We will procure all Goods, Services and Works with high ethical standard and applying principles of sustainable procurement. Sustainable Procurement is a process whereby the University meets its needs for Goods, Services and Works in a way that achieves value for money (VFM) on a whole life cost basis, generating benefit not only to the University, but also with consideration to Social, Economic and Environmental factors.

Our Procurement Strategy was published in December 2020. This Annual Report demonstrates our delivery against the commitments set out in that Strategy for the period FY20/21. We are required to review our Procurement Strategy on an annual basis to ensure that it remains fit for purpose.

CIPS awarding body granted the University with CIPS Procurement Excellence Standard Award Certification No. 0500. The Procurement Office commits to procure all goods and services with a high ethical standard focused on social, economic and environmental considerations by applying principles of the sustainable procurement programme led by Advanced Procurement for Universities and Colleges (APUC) and measured EcoVadis Sustainability Programme. This policy is a part of University's Procurement Policy and incorporated into all procurement and supply chain activities, including tendering and contract and Supply Management procedures.

The Procurement Vision, Mission and Values are aligned to the strategic aims of the University. The Procurement Performance Objectives identify, maintain or enhance CIPS Procurement Excellence standard award.

EXPLANATION OF CIPS CERTIFICATION



Chartered Institute of Procurement and Supply (CIPS)

Awarding Body grants a certificate of recognition to Organisations that demonstrate they meet the objective requirements of this standard. The standard is a compilation of a series of standards under 5 Dimensions which are:

- Dimension 1 Leadership and Organisation
- Dimension 2 Strategy and Policy
- Dimension 3 People
- Dimension 4 Processes and Systems (Sourcing and Post-Contract Management)
- Dimension 5 Performance Management

The University led by the Procurement Office successfully achieved CIPS Procurement Excellence standard award in March 2019 valid until 2022. The Procurement Office achieved ranked No.1 status in the Procurement & Commercial Improvement Programme (PCIPS)

KEY HIGHLIGHTS FOR FY20/21

(Supporting details are contained in further sections of this report):

- University non-pay expenditure for FY20/21 was c£302m inclusive of VAT
- University non-pay expenditure for FY20/21 was £230,788,354 based on **Core Trade Spend (Source Spike Cavell)
- Procurement Objective FY20/21 targets, see Appendix A
- Total number of regulated Procurements completed was 106, see Appendix B
- Efficiency delivered (BT1 & BT2) £10.6m (Scottish Government methodology), BT1 cash efficiency against previous price circa £2m (University methodology)
- Spend through collaborative agreements was 4.3% (c£11.8m) (Source - Spike)

- Completion of EcoVadis Sustainability Programme across 60 Suppliers (81% of priority spend of circa £130m, 7 key categories)
- Achieved 100% for regulated procurements and 98% of einvoicing (PDF Format) measured against 100% of all invoices.
- COVID-19 Smooth transition to working from home

COMPLIANCE TO UNIVERSITY PROCUREMENT STRATEGY

All regulated procurements carried out in FY20/21 Appendix B were in full compliance with the University's Procurement Policy and Procurement Strategy which includes policies noted below. For future planned regulated Procurements See Appendix C

- Sustainable Procurement Programme "Supply Chain Code of conduct"
- Fairtrade
- Corporate Social Responsibility
- Community Benefits
- Living Wage
- Supported Businesses Health & Safety Act
- **Bribery Act**
- Modern Slavery Act
- Electronics Watch

COMMUNITY BENEFITS

For every procurement over £4m, the University will consider how it can improve the economic social or environmental wellbeing of its area through inclusion of community benefit clauses, to assist with achieving sustainability in contracts' activity, including targeted recruitment and training, small business and social enterprise development and community engagement. Where possible, relevant and proportionate, and where they are considered not to have a negative impact on the delivery of value for money, such clauses may be included in regulated procurements valued at below £4m. The University will take steps to make it easier for small medium enterprise (SME) businesses to bid for contracts. The Procurement team have embedded the KPIs within Contractual Agreements with key strategic Suppliers and Contractors. Procurement will measure and capture the results of the community benefits, Supported Businesses and Social Enterprises for FY20/21 see Appendix D.

Community Benefits requirements are embedded in the tender process, which includes:

- Graduate schemes
- Modern apprentices
- Research opportunities for students
- Training in local schools & communities
- Community Group Projects
- Community Enterprise Projects
- Charity Events and donations

SUPPORTED BUSINESSES

The University will actively take steps to facilitate contract opportunities to be available for supported businesses. The University engaged with two supported businesses, City Building and Haven Sign Factory with a total spend of £3k during FY20/21.

USAGE OF SMALL MEDIUM ENTERPRISES (SMES)*

Total number of Suppliers ** 4,546 No. of SMEs 2,035 % of SME Spend 33% No. of Local Suppliers*** 574 % of Local Spend 14%

^{*}Data source Spikes Cavell based on Core Trade Spend.

^{**}Based on Core Trade Spend, which is a sub-set of our supply base that includes all Trade Suppliers and Social Care Providers with whom you have spent £1,000 or more in the financial year

^{***}Local Suppliers - Spend with suppliers within the same local authority area (based on Postcodes).

MAJOR PROCUREMENTS AWARDED FY20/21

Award of PURCH1807 - Services for an Advanced LIGO System Award of PURCH1886 - Laboratory Information Management System (LIMS) For the Lighthouse Labs

Award of PURCH1797 - Internet and Telephony Services

Award of PURCH1787 - Framework Contract for the Provision of General Waste, Recyclables & Recoverable

Award of PURCH1799 - Framework for Design, Build, Design & Build and Graphic Production of Exhibit...

Award of PURCH1913 - Provision of a Framework Agreement Non-Medical Personal Helpers for Disability...

Award of PURCH1876 - Management Support for Field Services & Lab Award of PURCH1751 - Provision of mirror blanks to form core optic Award PURCH1881 - Optical Tables

Award of PURCH1864 - Framework for Precious Metals

Award of PURCH1948 Framework Agreement for Qlik Estate and Data Warehouse Support Se...

Award of PURCH1889 - Rubrik Go Foundation

Award of PURCH1814 - Electrospray Mass Spectrometer Instrument

Award of PURCH1869 - Contract for an X-Ray Diffractometer System

Award of PURCH1816 - Branded Coffee Goods

Award of PURCH1715 - Contract Agreement for A Wafer Bonder Award of PURCH1781 - Framework Agreement for the Strategic Leadership Programme

Award of PURCH1892 - Framework for Strength Training Gym Equipment

Award of PURCH1812 - Extended Response Time Service for BD Flow Cytometers

Award of PURCH1713 - Micrometre Accuracy Pick and Place

Packaging Tool Award of PURCH1712 - Clinical and Biological Materials Waste **Disposal Services**

Award of PURCH1336 - Framework Agreement for Asbestos Services

Award of PURCH1823 - Insurance Broker Services

Award of PURCH1837 - Laboratory Personal Protective Equipment

Award of PURCH1975 - Supply and Install of AV

Award of PURCH1915 - FT-IR Laser System

Award of PURCH1775 - Preparative Gas-Chromatograph with Flame Ionisation Detection

Award of PURCH1778 - Fourier Transformation Infrared (FTIR) Spectrometer

Award of PURCH1853 - Lab Sundries for The Covid19 Lighthouse Lab in Glasgow (LLIG)

Award of PURCH1897 - Occupational Health Physician Services

MAJOR PROCUREMENTS PUBLISHED FY20/21

PURCH1937 - Network Infrastructure Investment Programme (NIIP)

PURCH1852 - Lead Advisor Framework Agreement

PURCH1962 - The Creation of Create a Data Centre / Cloud Strategy PURCH1768 - The Provision of Lift Replacements

PURCH1965 - Framework for The Supply of Tissue Culture Media Supplies

PURCH1886 - Provision of Laboratory Information Management

System (LIMS) For the Lighthouse Lab in Glasgow (LliG)

PURCH1894 - Framework Agreement for Legal Services

PURCH1909 - Provision of Nursery Services

PURCH1908 - Contract for Health and Accident Insurance for The Erasmus Mundus Programme

PURCH1870 - For the Provision of a Six Way Electrostatic Cell Sorter PURCH1851 - Framework Contract for Veterinary Pharmaceutical and Consumable/Disposable Products

PURCH1927 - Mini-Tender for IP Telephony Platform Support, Maintenance and Supply Services

PURCH1921 Mini-Tender for The Provision of Data Network Support and Maintenance Services for The Members Of Network Services 2

PURCH1902 - Framework Agreement for Internal Audit Services

PURCH1795 - Framework for Pain Management & Behaviour and

Opthlamology Services for Small Animals

PURCH1913 - Provision of a Framework Agreement Non-Medical

Personal Helpers for Disability Services PURCH1799 - Framework for Design, Build, Design & Build and

Graphic Production of Exhibitions (ITT Stage)

PURCH1948 - Provision of Framework Agreement for Qlik Estate and Data Warehouse Support Service

PURCH1933 - Provision of Provision of Engineering Inspection Services and Plant Protection Policy

PURCH1925 - Provision of Removal Services for the ARC Building

PURCH1881 - Provision of Optical Tables

PURCH1850 - Mini Tender for The Provision of a Maintenance Term Agreement for The Operation, Maintenance & Repair of Lift Installations

PURCH1973 - Provision Of E-Beam Evaporator

PURCH1869 - Provision of a Contract for an X-Ray Diffractometer

PURCH1854 - Marketing, Payment and Loyalty Application Which Can

Fully Integrate with The University's Epos System PURCH1976 - Provision of A Public Wi-Fi Service

PURCH1939 - Provision of a Framework for The Provision of

Intellectual Property Services

PURCH1938 - Provision of a Fluorescence Activated Cell Sorter and Associate Emulsion Droplet Maker

PURCH1911 - Provision Of 2 Femtosecond Pulsed Lasers

PURCH1882 - For the Provision of A Framework For University Of Glasgow Sports Clothing

PURCH1865 - For the Provision of Waste Management Services -

Chemical (Call off from EFM1027 - AP) PURCH1900 - Provision of Reading Lists

FREEDOM OF INFORMATION SCOTLAND ACT (FOISA)

33 FOI requests were received and completed by Procurement Office in FY20/21

SUSTAINABLE PROCUREMENT

The University Procurement Office has implemented the Advanced Procurement of University and Colleges (APUC) Supply Chain Code of Conduct. This focuses on the organisations and its Suppliers' responsibilities in social, ethical, economic and environmental areas across the Supply Chain. The University Procurement Strategy is committed to delivering our Sustainability Objectives, which include identifying modern slavery risks within our Supply Chain. Procurement has used the sustainability risk prioritisation tool (Marrakech) which assigns a score for each risk attached to a category of spend. The high-risk categories are then investigated using the DEFRA analysis

Thereafter Suppliers identified within these categories are measured and monitored through the EcoVadis Sustainability Programme see Appendix E

60 Suppliers with a collective spend of circa £130m have a Sustainability rating across seven high-risk sustainable areas:

- Estates / Construction 1.
- 2. Travel
- Catering 3.
- 4. Furniture
- 5. Utilities 6. IT Services
- Laboratory Equipment & Consumables

PROCUREMENT CONTINUOUS PROFESSIONAL **DEVELOPMENT**

- 1 Category Manager working towards MCIPS (Level 5)
- Annual review of Procurement Skills Matrix for individual team

PROCUREMENT PERFORMANCE AT A GLANCE (PAAG) RESULTS FY20/21

Value Proposition	Procurement Results
value Froposition	
	£10.8m Total Efficiency (Scottish Government methodology) excluding APUC
	£10.6m BT1 & BT2 - (Scottish Government methodology)
Effectiveness and Efficiency	Total BT1 £2m - (University methodology) BT1R (previous
Linciency	price v's new price ONLY)
	APUC BT1 savings TBC
	APUC BT2 savings TBC
	Attendance at PSGU, PROCUREX, HEPA
Stokeholder Engagement	Collaborative engagement with APUC
Stakeholder Engagement	Regional collaboration with other Universities where appropriate
	Annual Budget review and quarterly Dashboard* reporting
Performance	106 Tenders (FY20-21)
Performance	11 x Strategic Suppliers engaged under C&SRM review
	Monthly Monitoring Procurement Risk Register
Risk Management	D&B live Financial monitoring of strategic suppliers
	100% compliance to code of conduct by Procurement
	Annual Refresh of Procurement Policy
	Annual Refresh of Procurement Strategy
0	Annual Refresh of C&SRM Policy
Governance	Annual Refresh of Modern Slavery Act Statement
	Annual Refresh of Balanced Scorecard
	Annual Procurement Report
	94.3% Compliance for all spend to Procurement Policy
Compliance	Monthly reporting of the Procurement team Performance at a Glance (PAAG)
	Quarterly Dashboards communicated to Finance Meeting
	CIPS Procurement Excellence Standard Aw ard (number 0500) valid March 2022
	No.1 Ranked PCIPS review
	GO Procurement Team of the Year 2014/15 (Scotland) GO Procurement Team of the Year 2015/16 (National)
Brand Professionalism	GO Sustainable Procurement Award 2017/18 (Scotland)
	GO Social Value Aw ard 2019/20 (Scotland)
	FCIPS X 1 Qualified
	MCIPS x 3 Qualified + 2 x w orking tow ards qualification MBA x 1 Qualified
	60 Suppliers with EcoVadis Rating across 7 Categories with
	total spend of circa £130m Appendix E
	Annual Refresh of the Marrakech & DEFRA Toolkit
Sustainability	Annual Review of the Modern Slavery Statement
	Living Wage, accredited
	Electronics Watch member
	Community Benefits achievements Appendix D

RISKS AND CHALLENGES FOR FY20/21

Risks / Challenges

- COVID-19
- 2. Efficiency Targets FY21/22
- Financial Economic Standing of key strategic Suppliers
- 4. Challenges from unsuccessful suppliers
- 5. Procurement Staff Retention
- 6. Supply Chain Material Availability
- 7. Fluctuating Exchange Rates

Mitigation Plans

- Continue to observe the Scottish Government and University guidance.
- Embed "Value for Money" on all expenditure. Use of negotiated procedure for tendering where appropriate. Further development of Category Strategies to drive efficiency where contracts no longer offer value
- Effective monitoring of all key strategic Suppliers Dun and Bradstreet rating and embed Contract & Supplier Relationship Management.

- 4. Debrief opportunity offered to all unsuccessful bidders, continuous improvement of tendering documentation and process
- Positively engage with the Procure to Pay (P2P) improvement project. Review Procurement team structure and discuss College Purchasing HUB structure, Training, One to One individual meeting
- Create pre-purchase Agreement for key categories and place forward Purchase Orders.
- Embed inflation indexation into all Agreements. Negotiate fixed term Agreements. Identify critical supply chain risks and develop mitigating plans. Pre currency Purchase as appropriate

AREAS OF STRATEGIC FOCUS OVER THE NEXT TWO YEARS

Procurement's strategic focus has been planned in alignment to the Procurement five (5) year Roadmap, geared towards achieving functional excellence. Each year, Procurement focus is on key projects which are aligned to a number of the main strategic themes identified as part of its core strategy.

- Value for Money Effectiveness and Efficiency
- Sustainability and Sustainable Procurement Practices
- Positive contribution to the University target of net zero carbon by 2030
- Procure 2 Pay (P2P) project Finance Improvements
- Contract & Supplier Relationship Management (C&SRM) fully embedded, measured and monitored with key strategic suppliers
- Electronic Invoicing across 100% of regulated procurements
- Effective Procurement Training across the University and withing the Procurement team.
- Effective Risk Management with mitigation plans in place
- Effective Communication (Internal & External)
- Effective systemised reporting
- Collaboration across the University and with external entities

SCOTTISH GOVERNMENT OPPORTUNITIES (GO) WINNERS

GO awards are a celebration of Excellence in Public Procurement. Success GO Awards:

GO Procurement Team of the Year 2014/15 (Scotland)

GO Procurement Team of the Year 2015/16 (National)

GO Sustainable Procurement Award 2017/18 (Scotland)

GO Social Value Award 2019/20 (Scotland) - Multiplex Construction Europe Ltd and University of Glasgow







Procurement **Objectives**

FY2020/21 - Appendix A

The Procurement team's objectives main aim is to support the University to achieve its strategic vision and its day-to-day operation, by delivering professional procurement solutions to our stakeholders. This includes management, academics, researchers, staff and students through our eight core values fully embedded in all aspects of our service:

- 1. Governance
- 2. Compliance with Regulations
- 3. Efficiency and Effectiveness
- 4. Sustainable Procurement5. Risk Management
- 6. Stakeholder Engagement
- 7. Performance
- 8. Brand Professionalism

Value Proposition	Objective	Target	RAG	Status
	Annual review/ refresh of the Procurement Policy	Annually	Green	Complete
	Annual review/ refresh of the Procurement Strategy	Annually	Green	Complete
	Annual review/ refresh of the Contract Supplier Relationship Development (C&SRM) Policy	Annually	Green	Complete
Governance	Annual review/ refresh of the Procurement teams Balanced Scorecard	Annually	Green	Complete
	Clear Alignment of the Procurement Strategic Intent with the University Vision, Mission and Strategic Objectives.	Annually	Green	Complete
	Annual Procurement Report	Annually	Green	Complete
	The Public Contracts (Scotland) Regulations 2015 Procurement Reform (Scotland) Act 2014 The Procurement (Scotland) Regulations 2016	Zero legal challenges	Green	Complete
	Modern Slavery Act 2015 Statement	Published on University web site	Green	Complete
Regulations	Compliant spend to Procurement Policy	95%	Green	94.3%
	Conflict of interest recorded and registered for all tender activity	98%	Green	Complete
	Completion of online anti-bribery act training for the central Procurement team members	Training module available	Green	Complete
	Annual declaration of use of Contractors for the central Procurement team members	ALL	Green	Complete
	Total Efficiency (Scottish Government Methodology)	£4m	Amber	£10.8m
Efficiency &	Cash Efficiency BT1 & BT2 (Scottish Government Methodology)	£4m	Amber	£10.6m
Efficiency & Effectiveness	Cash Efficiency BT1 (University Methodology)	£1.5m	Green	£2m
	Cash Efficiency BT1 & BT2 APUC agreed value	TBC	Amber	TBC
	Category Strategies for all spend areas	ALL	Amber	On-going
	Compliance to the Sustainable Procurement Programme "Code of Conduct" for all tenders >£50k	100%	Green	Complete
	Promote Living Wage	100%	Green	Complete
	Annual completion of the Marrakech Categorisation & DEFRA tool kit	Annual Review	Green	Complete
Sustainable Procurement	External Sustainability Training for all central Procurement team members	As Required	Amber	On-going
	High risk Suppliers measured through EcoVadis Sustainability Rating	100	Amber	60
	Capture Community benefits where appropriate	As Required	Green	On-going
	Ring fence spend to engage with Supported Businesses	As Required	Green	On-going
	Financial monitoring of key strategic suppliers using DNBi solution	Top 200	Green	On-going
	Annual review of the Procurement teams Risk Register	Risk Register Workshop	Green	Complete
	Annual creation of commodity and category strategies	6 strategies completed	Green	Complete
Risk Management	Effective monitoring of Contract expiry to ensure agreement coverage	As Required	Green	On-going
	Effective management and monitoring of Procurement Policy Exception forms	As Required	Green	On-going
	Quarterly Dashboard reports created for the Finance	Quarterly	Green	On-going
	Completion of FOI requests on time	As Required	Green	On-going
	Work in collaboration with internal and external key stakeholders	As Required	Green	Complete
Stakeholders	Effective engagement with APUC, PSGU, PROCUREX, HEPA and the Scottish Government	As Required	Green	On-going
	Effective management of Purchasing and Corporate Cards process	As Required	Green	On-going
	Deliver refresher Purchasing Card holder training	202	Green	202

	Deliver Procurement training to Purchasing Officers and key budget holders as required	394	Green	361
	CIPS Procurement Excellence Stand Award valid March 2022	Maintain or enhance	Green	2022
	PCIPS Rating Ranked N0.1	Maintain or enhance	Green	No.1 Ranked
Performance	Individual Performance and continuous personal development within the Procurement team	Min "Strong Contribution" or greater for all team members	Green	Complete
	Completion of individual annual performance and development review (P&DR)	100%	Green	100%
	Completion of annual skills audit template per individual team member	100%	Green	100%
	Completion of all audits identified for spend less than £25k	As Required	Amber	On-going
	Procurement Team, MCIPS	All Category Managers	Amber	On-going
Brand	Creation of individual development plans for all Procurement team members	Annually	Green	Complete
Professionalism	Positive engagement and participation in the following meetings: Finance, Estates, Sustainable Working Group, Glasgow Student Village Operational meeting, all College HUB meetings and weekly Procurement team meetings	As Required	Green	On-going

Regulated Procurements

FY2020/21 - APPENDIX B

The University strongly believes in conducting its procurements in an open, fair, transparent and inclusive manner with procurement objectives aligned to the Strategic Plan.

The detailed summary of regulated procurements completed is set out in Appendix B.

No.	Notice	PURCH No.	Title:	Overall Value:	Published:	Procedure Type:	Framework/Contract
1	Site Notice	PURCH1977	PURCH1977 Provision of Nanoparticle and Cell Derived Extracellular Vesicle (EV) System	£35,000	09/07/2021	Open	Contract
2	Site Notice	PURCH1956	PURCH1956 Provision of A PR Partner for Precision Medicine Scotland	£30,000	09/07/2021	Open	Contract
3	Site Notice	PURCH1974	PURCH1974 - Provision of Printing System	£107,544	30/06/2021	Open	Contract
4	Site Notice	PURCH1960	PURCH1960 Provision of Curriculum Mapping Software	£72,800	14/06/2021	Open	Contract
5	Site Notice	PURCH1971	PURCH1971 - For the Provision of Crystallization Robot	£55,000	09/06/2021	Open	Contract
6	Site Notice	PURCH1961	PURCH1961 - For the Provision of Benchtop Thermal Evaporator	£36,370	24/05/2021	Open	Contract
7	Site Notice	PURCH1947	PURCH1947 - For the Provision of A Laser System	£43,740	07/05/2021	Open	Contract
8	Site Notice	PURCH1941	PURCH1941 - For the Provision Of 728nm and 905nm Narrow Linewidth Tunable Lasers	£40,200	28/04/2021	Open	Contract
9	Site Notice	PURCH1946	PURCH1946 - For the Provision of A Tactile Feedback Enabled Robot Hand	£49,957	26/04/2021	Open	Contract
10	Site Notice	PURCH1940	PURCH1940 Provision of A Framework Agreement For Occupational Health Physician Services For Half A Day Per Fortnight	£60,000	20/04/2021	Open	Contract
11	Site Notice	PURCH1936	PURCH1936 - A Mapping Exercise to Identify Activities That Are Impacting the Restoration of Soil Health	£75,000	16/04/2021	Open	Contract
12	Site Notice	PURCH1930	PURCH1930 Provision for An Automated Tissue Processor for Histological Samples	£30,000	09/04/2021	Open	Contract
13	Site Notice	PURCH1928	PURCH1928 Provision For 4 Unmanned Guided Vehicles for Teaching and Research to Be Delivered By 1st July 2021	£49,999	01/04/2021	Open	Contract
14	Site Notice	PURCH1929	PURCH1929 Provision of Bulk Liquid Nitrogen Tanks to Service Internal Cryogenic Tanks	£60,000	01/04/2021	Open	Contract
15	Site Notice	PURCH1917	PURCH1917 Provision for A Narrow Linewidth Laser	£58,875	25/03/2021	Open	Contract
16	Site Notice	PURCH1923	PURCH1923 PROVISION OF A MERCURY INTRUSION POROSIMETER	£40,000	17/03/2021	Open	Contract
17	Site Notice	PURCH1914	PURCH1914 Provision of a Parylene Coater System	£50,000	24/02/2021	Open	Contract
18	Site Notice	PURCH1880	PURCH1880 Provision of Dog Waste Removal Services Framework Agreement	£35,000	22/02/2021	Open	Contract
19	Site Notice	PURCH1910	PURCH1910 Provision of a Modern, State Of The Art, Benchtop Inductively Coupled Optical Emission Spectrometer	£65,600	15/02/2021	Open	Contract
20	Site Notice	PURCH1900	PURCH1900 Provision of Reading Lists	£188,000	29/01/2021	Open	Contract

21	Site Notice	PURCH1897	PURCH1897 - For the Provision of Occupational Health Physician Services	£145,000	19/01/2021	Open	Contract
22	Site Notice	PURCH1895	PURCH1895 Provision of Impact Champion on EPSRC Funded Projects Related to Photonics and Smart Manufacturing	£77,000	11/01/2021	Open	Contract
23	Site Notice	PURCH1887	PURCH1887 Provision of Reagents for Measurements in Human Plasma Samples	£80,000	06/01/2021	Open	Contract
24	Site Notice	PURCH1891	PURCH1891 Provision of Consultancy Services to Support Spinout Project on Regulatory Compliance	£116,000	06/01/2021	Open	Contract
25	Site Notice	PURCH1888	PURCH1888 Provision of a Functional Near Infrared Imaging (fNIRS) Brain Reading Device	£37,000	06/01/2021	Open	Contract
26	Site Notice	PURCH1879	PURCH1879 Provision of A Contract For An Automated Petrographic Microscope Enabling Correlative Studies	£56,667	16/12/2020	Open	Contract
27	Site Notice	PURCH1884	PURCH1884 - For the Provision of a Spectrometer	£57,665	08/12/2020	Open	Contract
28	Site Notice	PURCH1878	PURCH1878 - For the Provision of a Micropore Gas Adsorption Analyser	£150,000	08/12/2020	Open	Contract
29	Site Notice	PURCH1857	PURCH1857 - For the Provision of Thermo Analysis Equipment	£77,500	08/12/2020	Open	Contract
30	Site Notice	PURCH1877	PURCH1877 - For the Provision of a Spectrometer	£49,000	16/11/2020	Open	Contract
31	Site Notice	PURCH1871	PURCH1871 - For the Provision of Stand-Alone portable reach in Plant Enviro Chambers	£95,000	16/11/2020	Open	Contract
32	Site Notice	PURCH1862	PURCH1862 - For the Provision of a Nephlometer Plate Reader	£34,000	04/11/2020	Open	Contract
33	Site Notice	PURCH1838	PURCH1838 - For the Provision of High-Performance Workstations and Computer Cluster Upgrade for CVR	£60,000	21/08/2020	Open	Contract
34	Site Notice	PURCH1840	PURCH1840 - For the Provision Of A Glove Box	£38,000	12/08/2020	Open	Contract
35	Site Notice	PURCH1819	PURCH1819 - The Provision of Building Surveyor Services	£95,000	06/08/2020	Open	Contract
36	FTS/OJEU	PURCH1976	PURCH1976 - Provision of A Public Wifi Service	£250,000	21/07/2021	Open	Contract
37	FTS/OJEU	PURCH1962	PURCH1962 For the Provision of The Creation of Create A Data Centre / Cloud Strategy	£6,000,000	16/07/2021	Open	Contract
38	FTS/OJEU	PURCH1939	PURCH1939 Provision of a Framework for The Provision Of Intellectual Property Services	£250,000	01/07/2021	Open	Contract
39	FTS/OJEU	PURCH1973	PURCH1973 Provision Of E- Beam Evaporator	£366,000	30/06/2021	Open	Contract
40	FTS/OJEU	PURCH1933	PURCH1933 Provision of Provision of Engineering Inspection Services And Plant Protection Policy	£460,000	29/06/2021	Open	Contract

41	FTS/OJEU	PURCH1965	PURCH1965 For the Provision of a Framework for The Supply of Tissue Culture Media Supplies	£3,200,000	14/06/2021	Open	Contract
42	FTS/OJEU	PURCH1894	PURCH1894 Provision of a Framework Agreement for Legal Services	£2,000,000	03/06/2021	Open	Contract
43	FTS/OJEU	PURCH1851	PURCH1851 Provision of a Framework Contract for Veterinary Pharmaceutical and Consumable/Disposable Products	£900,000	20/05/2021	Open	Contract
44	FTS/OJEU	PURCH1937	PURCH1937 Network Infrastructure Investment Programme (NIIP)	£13,957,185	07/05/2021	Competitive procedure with negotiation	Contract
45	FTS/OJEU	PURCH1913	PURCH1913 Provision of a Framework Agreement Non- Medical Personal Helpers For Disability Services	£600,000	28/04/2021	Open	Contract
46	FTS/OJEU	PURCH1948	PURCH1948 Provision of Framework Agreement for Qlik Estate and Data Warehouse Support Service	£480,000	28/04/2021	Open	Contract
47	FTS/OJEU	PURCH1795	PURCH1795 Framework for Pain Management & Behaviour and Opthlamology Services For Small Animals	£700,000	25/02/2021	Open	Contract
48	FTS/OJEU	PURCH1882	PURCH1882 - Framework for University of Glasgow Sports Clothing	£220,000	29/01/2021	Open	Contract
49	FTS/OJEU	PURCH1892	PURCH1892 Framework for Strength Training Gym Equipment	£271,684	21/01/2021	Open	Contract
50	FTS/OJEU	PURCH1764	PURCH1764 Framework For MacLay Residences Deep Clean Services	£200,000	19/01/2021	Open	Contract
51	FTS/OJEU	PURCH1881	PURCH1881 Provision of Optical Tables	£430,124	15/01/2021	Open	Contract
52	FTS/OJEU	PURCH1886	PURCH1886 Provision of Laboratory Information Management System (LIMS) For the Lighthouse Lab In Glasgow (LliG)	£2,500,000	17/12/2020	Open	Contract
53	FTS/OJEU	PURCH1869	PURCH1869 Provision of a Contract for an X-Ray Diffractometer System	£316,000	17/12/2020	Open	Contract
54	FTS/OJEU	PURCH1876	PURCH1876 - For the Provision of a Management Support for Field Services & Lab work in Tanzania	£800,000	02/12/2020	Open	Contract
55	FTS/OJEU	PURCH1870	PURCH1870 - For the Provision of a Six Way Electrostatic Cell Sorter	£944,341.00	30/11/2020	Open	Contract
56	FTS/OJEU	PURCH1852	PURCH1852 - Lead Advisor Framework Agreement	£10,000,000	09/11/2020	CPN	Contract
57	FTS/OJEU	PURCH1864	PURCH1864 - For the Provision of a Framework for Precious Metals	£184,738	02/11/2020	Open	Contract

58	FTS/OJEU	PURCH1799	PURCH1799- Framework for Design, Build, Design & Build and Graphic Production of Exhibitions (ITT Stage)	£600,000	29/10/2020	Open	Contract
59	FTS/OJEU	PURCH1854	PURCH1854 Marketing, Payment and Loyalty Application Which Can Fully Integrate with The University's Epos System	£300,000	08/10/2020	Open	Contract
60	FTS/OJEU	PURCH1768	PURCH1768 - The Provision of Lift Replacements	£4,000,000	12/08/2020	CPN	Contract
61	FTS/OJEU	PURCH1902	PURCH1902 Framework Agreement for Internal Audit Services	£780,000	16/04/2021	Open	Contract
62	FTS/OJEU	PURCH1938	PURCH1938 Provision of a Fluorescence Activated Cell Sorter And Associate Emulsion Droplet Maker	£250,000	16/04/2021	Open	Contract
63	FTS/OJEU	PURCH1908	PURCH1908 Provision of A Contract For Health And Accident Insurance For The Erasmus Mundus Programme	£1,000,000	12/04/2021	Open	Contract
64	FTS/OJEU	PURCH1932	PURCH1932 Provision of Consultancy Support for Operation of MOVPE Reactor	£240,000	08/04/2021	Open	Contract
65	FTS/OJEU	PURCH1909	PURCH1909 Provision of Nursery Services	£2,000,000	01/04/2021	Open	Contract
66	Mini tender	PURCH1925	PURCH1925 Provision of Removal Services for the ARC Building	£450,000	07/07/2021	QuickQuote	Contract
67	Mini tender	PURCH1911	PURCH1911 Provision Of 2 Femtosecond Pulsed Lasers	£234,000	29/06/2021	QuickQuote	Contract
68	Mini tender	PURCH1620	PURCH1620 LOT 3 MC005 Project 2 No.8 & No. 12 University Gardens	TBC	24/06/2021	QuickQuote	Contract
69	Mini tender	PURCH1620	PURCH1620 LOT 3 MC014 Mini-Tender for The Provision of Mep Projects 2021/22 For the Members Of Purch1620 Lot 3 Framework Only	TBC	17/06/2021	QuickQuote	Contract
70	Mini tender	PURCH1868	PURCH1868 Mini-Tender for the Provision of a Social Space Installation for Kevinhaugh Gate	£150,000	09/06/2021	QuickQuote	Contract
71	Mini tender	PURCHQQ0149	PURCHQQ0149 Provision of Presentation Skills Course	£73,000	03/06/2021	QuickQuote	Contract
72	Mini tender	PURCH1969	PURCH1969 Mini-Tender for The Provision Of Gowns For The Covid19 Lighthouse Lab In Glasgow (LLIG)	£800,000	01/06/2021	QuickQuote	Contract
73	Mini tender	PURCH1620	PURCH1620 LOT 2 DA005 - QMU Student Society Reconfiguration	£27,194	28/05/2021	QuickQuote	Contract
74	Mini tender	PURCH1620	PURCH1620 LOT 3 MC006 Central Timetable Works Phase 3c	£417,000	26/05/2021	QuickQuote	Contract
75	Mini tender	PURCH1957	PURCH1957 Mini-Tender for The Provision Of Confocal Microscope For Members Of Supply Of Microscopes LAB1015 Lot 2 Only	£142,000	17/05/2021	QuickQuote	Contract

76	Mini tender	PURCH1959	PURCH1959 Mini-Tender for The Provision Of Autoclaves With 5 Years Warranty And Options For Post Warranty Maintenance Support	£400,000	17/05/2021	QuickQuote	Contract
77	Mini tender	PURCH1620	PURCH1620 LOT 3 DA001 - McCall Building Re-Cladding Works	£5,000	14/05/2021	QuickQuote	Contract
78	Mini tender	PURCH1927	PURCH1927 Mini-Tender for Ip Telephony Platform Support, Maintenance And Supply Services	£800,000	30/03/2021	QuickQuote	Contract
79	Mini tender	PURCH1921	PURCH1921 Mini-Tender for The Provision Of Data Network Support And Maintenance Services For The Members Of Network	£800,000	30/03/2021	QuickQuote	Contract
80	Mini tender	PURCHQQ0145	PURCHQQ0145 Provision of a High Resolution Spectrometer	£40,000	26/03/2021	QuickQuote	Contract
81	Mini tender	PURCHQQ0144	PURCHQQ0144 PROVISION OF AN ECONOMIC IMPACT ANALYSIS	£50,000	18/03/2021	QuickQuote	Contract
82	Mini tender	PURCHQQ0143	PURCHQQ0143 PROVISION OF A TEM SAMPLE HOLDER	£41,000	16/03/2021	QuickQuote	Contract
83	Mini tender	PURCHQQ0142	PURCHQQ0142 PROVISION OF TILTROTOR BLADES	£25,000	15/03/2021	QuickQuote	Contract
84	Mini tender	PURCHQQ0141	PURCHQQ0141 Provision of Narrow Linewidth, Tunable Laser Around 1556nm Wavelength	£35,720	23/02/2021	QuickQuote	Contract
85	Mini tender	PURCH1620 LOT 3 MC013	PURCH1620 LOT 3 MC013 - University Gardens External Fabric Repair Works Phase 1 And 2	£3,616,752	15/02/2021	QuickQuote	Contract
86	Mini tender	PURCH1620 LOT 2 MC007	PURCH1620 LOT 2 MC007 Re-Roofing Works at Queen Margaret Union	£121,792	28/01/2021	QuickQuote	Contract
87	Mini tender	PURCH1620 LOT 3 MC008	PURCH1620 LOT 3 MC008 - RESIDENTIAL WORKS 2021/2022	£98,282	26/01/2021	QuickQuote	Contract
88	Mini tender	PURCH1620 LOT 3 MC004	PURCH1620 LOT 3 MC004 Project 1 CVR	£238,000	18/12/2020	QuickQuote	Contract
89	Mini tender	PURCH1885	PURCH1885 Mini-Tender for The Provision Of Old Ways New Roads: Travel In Scotland 1720-1832 Online Exhibition And Hosting Services F	£40,000	16/12/2020	QuickQuote	Contract
90	Mini tender	PURCH1620 LOT 2 MC006	PURCH1620 LOT 2 MC006 - Window Repairs Bute Gardens, Ivy Lodge, Gregory Building	£290,000	16/11/2020	QuickQuote	Contract
91	Mini tender	PURCH1620 LOT 3 MC009	PURCH1620 LOT 3 MC009 James Watt North Refurbishment	£1,644,159	21/10/2020	QuickQuote	Contract
92	Mini tender	PURCH1865	PURCH1865 - For the Provision of Waste Management Services - Chemical (Call off from EFM1027 - AP)	£200,000	14/10/2020	QuickQuote	Contract
93	Mini tender	PURCH1620 LOT 2 MC005	PURCH1620 LOT 2 MC005 - Boundary Wall Repairs at Garscube Campus	£53,000	05/10/2020	QuickQuote	Contract

94	Mini tender	PURCH1620 LOT 3 MC004	PURCH1620 LOT 3 MC004 Laboratory 2020/2021 Works	£230,000	17/09/2020	QuickQuote	Contract
95	Mini tender	PURCH1620 LOT 3 MC006	PURCH1620 LOT 3 MC006 Central Timetable Works - Phase 3a & 3b	TBC	17/09/2020	QuickQuote	Contract
96	Mini tender	PURCH1620 LOT 3 MC011	PURCH1620 LOT 3 MC011 - JWS Fire Improvements	£90,000	09/09/2020	QuickQuote	Contract
97	Mini tender	PURCH1373 - MC011	PURCH1373 - MC011 - Data Annex Feasibility Study	£14,000	07/09/2020	QuickQuote	Contract
98	Mini tender	PURCH1373 - MC010	PURCH1373 - MC010 - District Heating Feasibility Study	£26,000	07/09/2020	QuickQuote	Contract
99	Mini tender	PURCH1373 - MC009	PURCH1373 - MC009 - Battery Storage Feasibility Study	£15,000	07/09/2020	QuickQuote	Contract
100	Mini tender	PURCH1844	PURCH1844 - For the Provision of PPE and Gloves for the COVID 19 Lighthouse Lab in Glasgow (LLIG). Call off from LAB1013 AP	£290,000	24/08/2020	QuickQuote	Contract
101	Mini tender	PURCHQQ0148	PURCHQQ0148 Provision of Employee Engagement Pulse Survey	£50,000	16/04/2021	QuickQuote	Contract
102	Mini tender	PURCHQQ0147	PURCHQQ0147 Provision of Executive Team Development Support	£47,000	14/04/2021	QuickQuote	Contract
103	Mini tender	PURCH1934	PURCH1934 Provision of Contract Agreement for A 3D Laser Scanning Package	£45,000	13/04/2021	QuickQuote	Contract
104	Mini tender	PURCH1850	PURCH1850 Mini Tender For The Provision Of A Maintenance Term Agreement For The Operation, Maintenance & Repair Of Lift Installations	£400,000	09/04/2021	QuickQuote	Contract
105	Mini tender	PURCH1620	PURCH1620 LOT 3 MC012 - Toilet Refurbishment 2020/2021 Works	£90,000	07/04/2021	QuickQuote	Contract
106	Mini tender	PURCHQQ0146	PURCHQQ0146 Provision of A Compact Antenna Test Range	£40,000	01/04/2021	QuickQuote	Contract

Planned Regulated Procurements

FY2020/2023 APPENDIX C

The University is keen to encourage competition by promoting optimal participation procurement process and achieve better value for money in its procurements. The University provides notice to suppliers of tendering opportunities that are expected to commence over the next two financial years.

In preparing this forward projection of anticipated regulated procurements, it is difficult to be precise about providing details of actual requirements. Over a forecast period of two years it is very probable that circumstances and priorities will change, so the list of projected individual regulated procurement exercises outlined should be viewed with this caveat in mind.

No.	College	Current Contract/Tender Ref	Commodity / Description Of Tender	Final Expiry date	Estimated Total Contract Value
1	Commercial Services	New Procurement	Football Synthetic Pitch (Garscube)	2022-2023	£445,000
2	Commercial Services	New Procurement	Hockey Synthetic Pitch (Garscube)	2022-2023	£475,000
3	Commercial Services	New Procurement	Tennis Court (Garscube)	2022-2023	£75,000
4	Commercial Services	New Procurement	Sport Cardio replacement at Garscube	2022-2023	£80,000
5	Commercial Services	New Procurement	Sport Hall Floor Replacement	2022-2023	TBC
6	Commercial Services	New Procurement	Sport Stevenson level 3 refurbishment	2022-2023	£680,000
7	Estates	New Procurement	Strategic Transport Repair & Maintenance of the Shared Spaces	2021-2022	£75,000
8	Estates	New Procurement	AccessAble - Various Repairs and Adaptions (including small works and reactive repairs for accessibility requirements)	2021-2022	£1,000,000
9	Estates	Call off from PURCH1620 Lot 1	Gilmore Hill - Heritage Fence	2021-2022	£175,000
10	Estates	PURCH1990	MEP	2021-2022	£15,000,000
11	Estates	Call off from PURCH1620 Lot 3	Gilmorehill/ Textiles Move	2021-2022	£100,000
12	Estates	Call off from PURCH1620 Lot 3	Gilmorehill/ Florentine House/ Re-model	2021-2022	£1,000,000
13	Estates	Call off from PURCH1620 Lot 2	Gilmorehill/ Anderson College Relocation	2021-2022	£250,000
14	Estates	Call off from PURCH1620 Lot 3	Garscube/ New Build/ Pathology Suite	2021-2022	£1,500,000
15	Estates	Call off from PURCH1620 Lot 3	Gilmorehill/ J Black/ Neuro Spinal Grp	2021-2022	£400,000
16	Estates	Call off from PURCH1620 Lot 3	Gilmorehill/ Computing Science Growth	2021-2022	£1,800,000
17	Estates	Call off from PURCH1620 Lot 3	Gilmorehill/ JBB/ Skabara Lab	2021-2022	£225,000
18	Estates	Call off from PURCH1620 Lot 3	Gilmorehill/ Maths & Stats Expansion	2021-2022	£1,300,000
19	Estates	Call off from PURCH1620 Lot 2	Gilmorehill/ IT Staff Relocation from JWN	2021-2022	£100,000
20	Estates	Call off from PURCH1620 Lot 3	19/20 Committed Carry Forward	2021-2022	£300,000
21	Estates	Call off from PURCH1620	Feasibility Study Fund	2021-2022	£100,000
22	Estates	Call off from Collaborative Framework	Consultants Framework Re-procurement	2021-2022	£50,000
23	Estates	PURCH1501	Gilmorehill/Systems/ Davidson CCTV, Card Security, Fire Alarm Upgrades, Replace Trand withIQ Vision, Intruder Alarm Replacement, Webway Coms, CRF BMS	2021-2022	£1,000,000
24	Estates	Call off from PURCH1620 Lot 2	Hunterian Stair	2021-2022	£150,000
25	Estates	PURCH1620 Lot 2 MC001	Garscube/Waste Midden/Yard Accreditations	2021-2022	£150,000
26	Estates	Call off from PURCH1620 Lot 3	Gilmorehill/Library Annex/ Cladding	2021-2022	£360,000
27	Estates	Call off from PURCH1620 Lot 2	Gilmorehill/ South Campus stone repairs	2021-2022	£150,000
28	Estates	Call off from PURCH1620 Lot 3	Gilmorehill/ South Front Improvements	2021-2022	£500,000
29	Estates	Call off from PURCH1620 Lot 2	Gilmorehill/ Davidson/ Ducting	2021-2022	£225
30	Estates	Call off from PURCH1620 Lot 2	Gilmorehill/Oakfield/ Research Office	2021-2022	£140,000
31	Estates	Call off from PURCH1620 Lot 2	Gilmorehill/ St Andrews/ Glass Corridor	2021-2022	£200,000
32	Estates	PURCH1995	Asbestos Removal Services	01/02/2022	TBC
33	Estates	PURCH1978	Car Parking Scheme Software and Enforcement Services	01/05/2022	£120,000
34	Estates	PURCH1338	Provision of Strategic and Investment Advisor	07/07/2022	£420,000
35	Estates	PURCH1561	Provision of a Framework Agreement for the Supply of Pellets for Biomass Plant at Garscube Estate	31/07/2022	£70,000

36	Estates	PURCH1594	Cleaning and maintenance of Teaching board Writing Surfaces	18/12/2022	£53,000
37	Estates	PURCH1620 (All Lots)	UoG Construction and Maintenance F/A's	01/12/2023	£250,000,000
38	Estates	PURCH1501	Framework Agreement for Fire & Security Package	02/10/2023	£7,500,000
39	Estates	PURCH1564	A One Stop Shop for A Full Water Quality Management Service Incorporating Risk Assessment, Sampling and Water Quality Treatment Services	28/02/2023	£270,000
40	Estates	PURCH1586	Furniture, Fixtures and Equipment (Capital Programme projects only)	17/01/2023	£12,000,000
41	Estates	PURCH1848	Provision Of Lift and Escalator Maintenance and Ahead Digital Connectivity Services	14/12/2023	£38,000
42	Estates		Vet School Temp. Accommodation Services	2021-2022	£268,000
43	Estates	PURCH1620 LOT 2/3	Gilbert Scott Grand Stairs	2020-2023	£799,000
44	Estates	PURCH1620 LOT 3	WOLFSON WHOL - Chiller Replacement	2020-2022	£226,000
45	Estates	PURCH1620 LOT 3	VRF Chiller Replacement	2019-2022	£859,000
46	Estates	PURCH1620 LOT 3	HILLHEAD ST GGS Essential Roof & Fabric Repairs	2020-2024	£2,616,000
47	Estates	PURCH1501?	Fire System lifecycle replacement (fire alarms and suppression)	2021-2036	£3,000,000
48	Estates	PURCH1620 LOT 3	Fire Improvement Works	2021-2036	£3,000,000
49	Estates	PURCH1620 LOT 3 MC014	Chiller lifecycle replacements	2021-2036	£10,500,000
50	Estates	PURCH1620 LOT 2/3	Adam smith - Health and safety fix for cladding issues	2020-2022	£200,000
51	Estates	PURCH1620 LOT 3 MC014	HV electrical lifecycle replacements	2021-2036	£9,350,000
52	Estates	+	Generator Replacement Programme	2021-2036	£3,400,000
53	Estates	+	Rankine Eng – resolve issues for Doug Paul labs	2021-2022	£210,000
54	Estates	PURCH1620 LOT 2/3	Rankine Engine - Resolve water ingress to L1 & 2	2021-2022	£1,300,000
55	Estates	PURCH1620 LOT 2/3	Stevenson - replace gym floor	2021-2023	£150,000
56	Estates	+	JWN IT room cooling & power supply	2021-2022	£200,000
57	Estates	+ + + + + + + + + + + + + + + + + + + +	Garscube - Generator	2021-2022	£600,000
58	Estates	+ + + + + + + + + + + + + + + + + + + +	Roof/Flooring lifecycle replacements	2021-2022	£44,472,000
59	Estates	+ ;	General Lighting Programme	2021-2036	£13,494,000
60	Estates	+	SALIX Recycling Fund	2021-2036	£0
61	Estates	+ + + + + + + + + + + + + + + + + + + +	Strategic Travel	2021-2023	£1,662,000
62	Estates	APUC Framework Call-Off	Campus Signage	2021-2036	£2,296,000
63	Estates	+	Church Street	2021-2036	£354,000
64	Estates	+	general - window survey and Repairs	2022-2025	£250,000
65	Estates	+ ;	general - Car Park repairs and changes	2021-2022	£100,000
66	Estates	+	Various - Replace Trend 963 with IQVision	2020-2022	£177,000
67	Estates	+	St Andrews - Pipework replacement	2021-2022	£75,000
68	Estates	+	Carbon Reduction Programme	2021-2036	£4,905,000
69	Estates	+	HVAC lifecycle replacements	2021-2036	£7,680,000
70	Estates	+	UPS Replacement Programme	2023-2025	£325,000
71	Estates	+	Alistair Currie Boiler	2023 2023	£85,000
72	Estates	1	VRF Ductwork	2021-2023	£120,000
73	Estates	1	Stevenson Control Panel Removal	2021-2022	£50,000
74	Estates	+	Level 1 server Room - Rankine (Cooling)	2021-2022	£53,000
75	Estates	+	Kelvin Building - IT/AC	2021-2021	£40,000
76	Estates	PURCH1620 LOT 3 MC014	CRF Boilers	2021-2022	£264,000.00
77	Estates	+	Wolfson Hall pipework	2021-2022	£50,000.00
78	Estates	+	Interfaith Facilities adjacent to Chapel	2021-2022	£50,000.00
79	Estates	+	LV Main Panels	2021-2022	£11,300,000.00

80	IT	PURCH1408	Provision of Mobile Voice and Data Services	22/04/2023	£272,000
81	IT	PURCH1536	Direct Award for Fixed Telephony Services Under Scottish Procurement Fixed Telephony Services Framework Agreement	16/11/2022	£78,000
82	IT	New Procurement	Landlines	2020-2021	£160,000
83	IT	PURCH1598	Provision of Virtual Classroom Software	16/08/2022	£100,000
84	IT	PURCH1601	(SSSNA) – DELL EQUIPMENT ONLY- For the Provision of A Framework Contract For The Supply And Maintenance Of Servers And Storage	29/10/2022	£2,000,000
85	IT	PURCH1656	Provision Of Framework Agreement for Telephone Fundraising Software and Supervision - LOT2 – Software and Supervision	19/10/2022	£113,000
86	IT	PURCHQQ0135	The Provision of a Pilot Online Distance Learning (ODL) to support a One-Degree course.	08/04/2022	£100,000
87	IT	PURCH1805	Unified Comms	2021-2022	£250,000
88	IT	PURCH1962	Infrastructure as a service	2021-2022	£4,300,000
89	IT	PURCH1745	Anti-plagiarism software	31/07/2022	£170,000
90	IT	New Procurement	Classroom response systems	2021-2022	£80,000
91	IT	New Procurement	windows Virtual Desktop	2021-2022	£2,900,000
92	IT	New Procurement	Enterprise Integration	2021-2022	£5,400,000
93	IT	New Procurement	Smart Campus	TBC	TBC
94	IT - Estates	PURCH1299	Building Management Systems (BMS)	31/08/2021	£1,500,000
95	IT - estates	New	Software procurement – Programme Office system	2021-2022	TBC
96	IT - Estates	New	Software procurement/development – ordering & payment app (depending on outcome of feasibility study)	2021-2022	TBC
97	IT - Estates	PURCH1803	Estate Information Management IT system SaaS	2021-2022	£500,000
98	IT - University Services	PURCH1364	Provision of Framework Agreement for Technical IT Training Services	2021-2022	£68,000
99	IT - University Services	PURCH1970	PQQ Campus-wide Smart Card and Access Control Solution - Project Information	30/11/2021	£200,000
100	IT - University Services	PURCH1937	Network Infrastructure Upgrade Project	2021-2022	£3,500,000
101	IT - University Services	PURCH1662	Framework Agreement for an E-Communications Platform	31/05/2022	£36,000
102	IT - University Services	PURCH1240A	Provision of A Third-Party Payment Services Provider - Barclays Bank	28/02/2022	£1,000,000
103	IT - University Services	PURCH1534	Provision of Biological Services IT System - Competitive procedure with negotiation	14/07/2022	£90,000
104	IT - University Services	New Procurement	Digital Certification	2021-2022	tbc
105	IT -Commercial Services	New Procurement	Stock Management System (Catering)	2021-2022	TBC
106	IT -Commercial Services	PURCH1926	Sports Leisure Management System	2021-2022	£150,000
107	IT -Commercial Services	New Procurement	Car Parking Management System	2021-2022	TBC
108	IT -Commercial Services	New Procurement	Customer Experience Portals	2021-2022	£25,000
109	MVLS	PURCH1965	For the framework agreement for Tissue Culture Media Supplies	25/05/2021	£800,000
110	MVLS	PURCH1965	For the framework agreement for Tissue Culture Media Supplies	25/05/2021	See total value above
111	MVLS	PURCH1965	For the framework agreement for Tissue Culture Media Supplies	25/05/2021	See total value above
112	MVLS	PURCH1965	For the framework agreement for Tissue Culture Media Supplies	25/05/2021	See total value above
113	MVLS	PURCH1965	For the framework agreement for Tissue Culture Media Supplies	25/05/2021	See total value above

114	MVLS	PURCH1351	Framework Agreement for Maintenance Services - MRI Scanners, CT Scanners and Linear Accelerator Machines	28/03/2022	£1,100,703
115	MVLS	PURCH1385	For the Provision of Hosting, Maintenance and Development of the Existing Clinical Database for HCV Research UK	19/12/2021	£66,500
116	MVLS	PURCH1984	Framework agreement for Soft Gingiva Models and plastic Teeth Compatible with KAVO/ADEC Phantom Heads	05/09/2021	£88,710
117	MVLS	PURCH1668	Replacement and upgrade of Linear Accelerator	2021-2022	£1,500,000
118	MVLS	PURCH1795	Pain Management & Ophthalmology Services for Small Animals	2021-2022	£1,730,000
119	MVLS	PURCH1804	SAH LIMS System	2021-2022	£84,000
120	MVLS	PURCH1851	Vertinerany Supplies - Wholesale General Framework	2021-2022	£4,500,000
121	MVLS	PPE Ref 4115	Provision of Service Contract for Pharmascan 70/16 MRI System	31/10/2021	£88,000
122	MVLS	PURCH1554	Provision of Framework Agreement for Provision of Farm Animal Teaching Services	30/03/2022	£200,000
123	MVLS	PURCHQQ0129	Provision of Rota Management Software	10/06/2022	£32,000
124	MVLS	PURCH1557	Provision of Framework Agreement for Provision of Sheep and Dairy Teaching Services	11/06/2022	£200,000
125	MVLS	PURCH1870	Six Way Electrostatic Cell Sorter	2021-2022	£950,000
126	MVLS	New Procurement	correlative light-focussed ion beam scanning electron microscope	2021-2022	£1,000,000
127	MVLS	PURCH1967	Provision of Strategic Clinical Management Services	2021-2022	£120,000
128	MVLS	New Procurement	fluorescent cell microscope	2021-2022	£61,000
129	MVLS	New Procurement	multiplexed immunofluorescence imaging equipment	2021-2022	£220,000
130	MVLS	PURCH1643	For The Provision of a Framework Agreement for Dental Materials	25/03/2023	£64,000
131	MVLS	PURCH1643	For The Provision of a Framework Agreement for Dental Materials	25/03/2023	£64,000
132	MVLS	PURCH1733	Provision Of Clinical Genomics Consultancy Services Agreement	12/03/2022	£127,500
133	MVLS	PPE Ref 3089	maintenance contract bundle for 6 machines	31/08/2022	£350,000
134	MVLS	PURCH1407	Facilities Management Services at the Imaging Centre of Excellence (ICE) Building, Queen Elizabeth University Hospital	12/12/2022	£543,451
135	MVLS	PURCH1618	Provision of a Framework Agreement for First Opinion Equine Clinical Teaching	30/04/2023	£416,684
136	MVLS	PURCH1618	Provision of a Framework Agreement for First Opinion Equine Clinical Teaching	30/04/2023	See total value above
137	MVLS	PURCH1618	Provision of a Framework Agreement for First Opinion Equine Clinical Teaching	30/04/2023	See total value above
138	MVLS	PURCH1618	Provision of a Framework Agreement for First Opinion Equine Clinical Teaching	30/04/2023	See total value above
139	MVLS	PURCH1642	Framework agreement for Provision of Independent Educational Services	24/04/2023	£1,144,000
140	MVLS	PURCH1660	Provision Of Framework Agreement for Transcription Services for The Period of Two Years with The Option to Extend for Two X Twelve Month Periods.	10/06/2023	£120,000
141	MVLS	PURCH1660	Provision Of Framework Agreement for Transcription Services for The Period of Two Years with The Option to Extend for Two X Twelve Month Periods.	10/06/2023	SEE ABOVE
142	MVLS	PURCH1661	Provision Of Contract Agreement for Technology Management Software for The Period of One (1) Year with The Option to Extend For 3 X 12 Month Periods.	17/03/2023	£48,110
143	MVLS	PURCH1696	Provision of Contract Agreement for Fluorescence- Associated Cell Sorter	14/10/2023	£449,545

144	MVLS	PURCH1730	Provision of Contract Agreement for The Provision of Gene Synthesis	25/09/2022	£140,000
145	MVLS	PURCH1820	Provision of ICGC-ARGO Project Developer Consultancy Services	17/08/2022	£172,800
146	MVLS	PURCH1818	Provision Of Packaging, Labelling and Distribution of Investigational Medicinal Products for A Clinical Trial (AZD5069 AND DURVALUMAB)	17/11/2023	£67,813
147	MVLS	PURCH1790	SEUPB - Supply and Delivery of Acoustic Telemetry Equipment for Tracking Salmon In Inshore And Offshore Marine Areas	04/11/2022	£85,500
148	MVLS	PURCH1919	PMS IC Temp staff - Call Off from Crow Commercial RM6160 Framework	05/08/2021	£91,000
149	Science & Engineering	New Procurement	Etch Tool 6	2021-2022	£130,000
150	Science & Engineering	New Procurement	Etch Tool 4	2021-2022	£390,000
151	Science & Engineering	New Procurement	Evap Tool 1	2021-2022	£365,000
152	Science & Engineering	New Procurement	SEM2	2021-2022	£280,000
153	Science & Engineering	New Procurement	TI Mass Spectrometer	2021-2022	£600,000
154	Science & Engineering	New Procurement	NTI Mass Spectrometer	2021-2022	£600,000
155	Science & Engineering	New Procurement	Microscope	2021-2022	£300,000
156	Science & Engineering	New Procurement	Evap tool3 - Switched wit Dep Tool 1	2021-2022	£530,000
157	Science & Engineering	PURCH1543	Provision of a Bespoke Supply and Build Service of Specialist Computing Equipment for Research and Teaching	2021-2022	£200,000
158	Science & Engineering	New Procurement	Hardware	2021-2022	£193,000
159	Science & Engineering	New Procurement	Small Flow loop	2021-2022	£220,000
160	Science & Engineering	New Procurement	Hassier Cell	2021-2022	£70,000
161	Science & Engineering	New Procurement	Microscope (Total of Components)	2021-2022	£172,000
162	Science & Engineering	New Procurement	Organic Optoelectronics for Sensing - Shaw	2021-2022	£138,000
163	Science & Engineering	New Procurement	Contribution from LKAS fund if successful - Shaw	2021-2022	£63,000
164	Science & Engineering	New Procurement	SPE : GC/MS (Watson)	2021-2022	£120,000
165	Science & Engineering	New Procurement	Microscope - BME Gadegaard	2021-2022	£100,000
166	Science & Engineering	New Procurement	BME X-Ray Photoelectron Spectrometer (excludes £100k minor works)	2021-2022	£660,000
167	Science & Engineering	New Procurement	BME Confocal Microscope	2021-2022	£300,000
168	Science & Engineering	New Procurement	Chem Plan 2-500 Mhz NMR	2021-2022	£515,000
169	Science & Engineering	New Procurement	Maxis impact UHR-TOF MS System (Replacement)	2024-2025	£501,000
170	Science & Engineering	New Procurement	JEOL JMS-MSTATION and attachments (replacement)	2026-2027	£422,000
171	Science & Engineering	New Procurement	Core switch Network replacement	2022-2023	£206,000
172	Science & Engineering	New Procurement	JWNC-RIE systrem 100 (T-gate)	2021-2022	£650,000
173	Science & Engineering	New Procurement	JWNC-ICP SPTS Rapier DSiE	2021-2022	£871,500
174	Science & Engineering	New Procurement	JWNC-Plassys II	2021-2022	£430,000

175	Science & Engineering	New Procurement	JWNC-RIE 80+	2021-2022	£310,000
176	Science & Engineering	New Procurement	JWNC-ICP 180	2021-2022	£414,060
177	Science & Engineering	New Procurement	JWNC-Plassys IV	2021-2022	£387,280
178	Science & Engineering	New Procurement	JWNC-FEI Nova NanoSEM 630	2021-2022	£296,640
179	Science & Engineering	New Procurement	JWNC-Modified Evaporator	2022-2023	£116,390
180	Science & Engineering	New Procurement	Chemistry - LC/MS	2021-2022	£100,000
181	Science & Engineering	New Procurement	Chemistry - XPS	2021-2022	£800,000
182	Science & Engineering	New Procurement	Chemistry - SEM	2021-2022	£200,000
183	Science & Engineering	New Procurement	Chemistry - XPS and X-Ray CT	2021-2022	£2,500,000
184	Science & Engineering	New Procurement	Zetasizer Nano ZSP DLS Machine	2021-2022	£60,000
185	Science & Engineering	New Procurement	Edinburgh Instruments fluorimeter with PLQY capability	2021-2022	£120,000
186	Science & Engineering	New Procurement	Ultra-Fast Laser	2021-2022	£120,000
187	Science & Engineering	New Procurement	Powder XRD	2021-2022	£185,770
188	Science & Engineering	New Procurement	inductively coupled plasma optical emission spectrometer	2021-2022	£75,000
189	Science & Engineering	New Procurement	FInetech Fineplacer Sigma	2021-2022	ТВС
190	Science & Engineering	New Procurement	Strategic Eqt	2021-2022	£690,000
191	Science & Engineering	New Procurement	Cryostat 1	2021-2022	£178,200
192	Science & Engineering	New Procurement	Melo Oscilator	2021-2022	£69,984
193	University Services	PURCH1162	Framework Agreement for the Provision of Material Scanning for Document Management	2021-2022	£250,000
194	University Services	PURCH1362	Provision of Focus Point Web Resource	2021-2022	£45,800
195	University Services	PURCH1509	Framework for Employee Assistance Programme (PAM)	30/06/2022	£50,000
196	University Services	PURCH1675	Provision of IT Management Consultancy Services. Lot 1 Enterprise Integration (EI) Project Lot 2 Attendance Monitoring (AM) Project.	2021-2022	£83,750
197	University Services	PURCH1675	Provision of IT Management Consultancy Services Lot 3 Customer Relations Management (CRM) Project.	2021-2022	£83,750
198	University Services	PURCH1898	Call Off Contract for The Provision of Debt Collection Agency from LUPC Framework Agreement - PFB5002 LU	2021-2022	£100,000
199	University Services	PURCHQQ00126	Public Relations Services for CENSIS	09/10/2020	£100,000
200	University Services	PURCH1415	Provision of Alumni Student Network Platform	2021-2022	£12,500
201	University Services	PURCH1335	Framework Agreement for Fund Management Services	30/04/2021	£539,000
202	University Services	PURCH1939	Intellectual Property Services	2021-2022	£250,000
203	University Services	PURCH1313	Framework for the provision of International Freight Services	2021-2022	£26,000
204	University Services	PURCH1674	Provision Of a Framework for Audio Visual Support Services	30/11/2023	tbc
205	University Services	PURCHQQ0130	A Framework Agreement for The Provision of Research Integrity Training Workshops	30/08/2023	£100,000
206	University Services	PURCH2023	Academic Gown Hire and Portrait Photography Services	2021-2022	£1,600,000

207	University Services	PURCH1432A	Provision of Tax Services	22/06/2022	£820,000
208	University Services	PURCH1454	Framework Agreement for Provision of Contract for Fine Art Insurance (Lot 1)	31/07/2022	£650,615
209	University Services	PURCH1504	Enterprise System Management	15/02/2023	£500,000
210	University Services	PURCH1991	Framework Agreement for Graphic Design Services - Complex brand and design services across a range of media, requiring consultative input, creative concept and brand development, additional services such as copywriting, microsite development, art direction and photography.	08/02/2022	£900,000
211	University Services	PURCH1507	Provision of Dosimeter Services	31/03/2023	£40,000
212	University Services	PURCH1515	Provision Of Block Halls Insurance	31/08/2022	£45,000
213	University Services	PURCH1527	Appointment of Western Union to provide a student payment platform	2021-2022	concession contract
214	University Services	PURCH1563	Consultancy Support for Transformation Programme	06/06/2022	£60,000
215	University Services	PURCH1568	Data Governance System with associated Implementation Services	17/07/2023	£400,000
216	University Services	PURCH1572	Provision Of Framework Agreement for The Provision of Pension Accounting Service	16/08/2022	£40,000
217	University Services	PURCH1588	Provision of Framework Agreement for Banking Services	31/08/2023	£367,362
218	University Services	PURCH1599	Provision Of Training Design and Delivery Courses Supporting Employee and Organisational Development Services (EOD) Communicating & Working with People	30/09/2022	£50,000
219	University Services	PURCH1617	Provision Of a Framework Agreement for Media Buying Services for The Period Of 1 Year with Options To Extend For Three 12 Month Periods.	03/03/2023	£800,000
220	University Services	PURCH1627	Provision of Window Cleaning Services for: -Garcube# -Gilmorehill -Houses -Front Entrances -Accommodation -Tayhouse	21/07/2023	£195,956
221	University Services	PURCH1639	Provision Of Framework Agreement for External Audit Services	27/03/2023	£400,000
222	University Services	PURCH1640	Cubane Consulting - Annual Subscription to the UniForm Program	31/07/2023	£300,000
223	University Services	PURCH1707	Provision of Consultancy Support to create and deliver Innovation Capability & Change Framework	09/10/2022	£2,000,000
224	University Services	PURCHQQ00125	A Framework Agreement for The Provision of Executive Coaching	31/10/2023	£25,000
225	University Services	PURCHQQ0140	The Provision of a Software Solution for the Backup of Bioinformatics/Image Data	2021-2022	£40,000
226	University Services	PURCHQQ0137	Provision Of a Framework Agreement for Consultation and Advisory Services in Relation to The University Of Glasgow's Strategic Transport And Travel Plan	01/12/2023	£240,000
227	University Services	PURCH1389	Provision Of External Catering	2021-2022	£120,000
228	University Services	PURCH1835A	Cycle 2 Work Scheme 18/12/2022		FOC
229	University Services	PURCH1746	Childcare Voucher System 31/10/2023		£55,000
230	University Services	PURCH1920	PURCH1920 For the Provision Assistive Technology Software, Hardware and Consumables 17/07/2022		£50,000
	1		-	 	£489,338,098

Community Benefits

FY2020/21 - Appendix D

For every procurement over £4m, the University will consider how it can improve the economic social or environmental wellbeing of its area through inclusion of community benefit clauses, to assist with achieving sustainability in contracts' activity, including targeted recruitment and training, small business and social enterprise development and community engagement. Where possible, relevant and proportionate, and where they are considered not to have a negative impact on the delivery of value for money, such clauses may be included in regulated procurements valued at below £4m.

Community Benefits FY20/21	Outcome		
Employment & Skills	Aug'20 - Jul '21		
New Entrants	26		
Apprentice Starts	12		
Apprentice Completions	15		
Graduates	2		
Training	80		
Work Placements	25		
Community	Total No.		
School engagements	3		
Supply Chain Development Activity	17		
Social Enterprise/Supported Business Spend	£12,520		
Charity	£765		
hours of engagement	1067		

Sustainability FY2020/21- APPENDIX E

Procurement uses the sustainability risk prioritisation tool (Marrakech) which assigns a score for each risk attached to a category of spend. The high-risk categories are then investigated using the DEFRA analysis tool. Suppliers identified within these categories are measured and monitored through the EcoVadis Sustainability Programme.

Total High Priority Sustainability Spend

University of Glasgow spend = £302m (FY20/21) Identified High Priority Sustainability Spend = £160m Actual EcoVadis Rated Spend = £130m

Category	FY20/21	EcoVadis Rated Expenditure	EcoVadis Rated	Total No. of Suppliers	No of EcoVadis Rated Suppliers
	£160,325,956	£129,945,141	81%	218	60
1. Catering	Catering	Catering EcoVadis Rated Expenditure		No. of Suppliers	No.of EcoVadis Rated Suppliers
	£658,258	£631	0.1%	65	2
2. Furniture	Furniture	Furniture EcoVadis Rated Expenditure		No. of Suppliers	No.of EcoVadis Rated Suppliers
	£3,456,599	£2,991,892	87%	12	2
3. Utilities	Utilities	Utilities EcoVadis Rated Expenditure		No. of Suppliers	No.of EcoVadis Rated Suppliers
	£7,437,045	£0	0%	4	0
4. IT	IT Equipment	IT EcoVadis Rated Expenditure		No. of Suppliers	No.of EcoVadis Rated Suppliers
	£14,321,809	£10,145,713	71%	32	15
5. Labs	Labs	Labs EcoVadis Rated Expenditure		No. of Suppliers	No.of EcoVadis Rated Suppliers
	£12,324,156	£8,346,873	68%	32	14
6. Travel	Travel	Travel EcoVadis Rated Expenditure		No. of Suppliers	No.of EcoVadis Rated Suppliers
	£1,106,043	£152,468	14%	9	1
7. Construction	Construction	Construction EcoVadis Rated Expenditure		No. of Suppliers	No.of EcoVadis Rated Suppliers
	£121,022,046	£108,307,564	89%	64	26

