


Slide 1




University
of Glasgow

Estate Strategy

University Senate 6 February 2014

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A photograph of a large, historic stone building with a prominent Gothic-style tower, likely a part of the University of Glasgow campus, set against a clear blue sky. The building is partially obscured by green trees in the foreground.




University Strategy and Estates

**“To enhance our position
as one of the world’s great
broad-based, research-
intensive universities”**




Slide 3

| | | | |
|-------------------|--|--|---|
| Vision | To enhance our position as one of the world's great, broad-based, research-intensive universities | | |
| Mission | To undertake world leading research and to provide an intellectually stimulating learning environment thus delivering benefits to culture, society and the economy | | |
| Values | Integrity | Credibility | Openness |
| Values | Success | | |
| Partner needs | <p style="text-align: center;">Research Funders</p> <ul style="list-style-type: none"> Quality research that meets funding priorities Academic and user impact Fit-for-purpose infrastructure Researchers at the forefront of their field | <ul style="list-style-type: none"> High quality results delivered on time Professional response from the University Value for money | <p style="text-align: center;">Students</p> <ul style="list-style-type: none"> Excellent service and support Fit-for-purpose infrastructure The best teaching staff Relevant, international, and up to date curricula <ul style="list-style-type: none"> Intellectually stimulating teaching Extra-curricular activity Good employment prospects Value for money |
| Key actions | <ul style="list-style-type: none"> Deliver excellent research Develop research strengths and multidisciplinary activities Grow our community of PhD students Extend knowledge exchange activity <ul style="list-style-type: none"> Enhance global reach and reputation Strengthen international partnerships Grow the international student community Expand international learning opportunities Develop collaborative degree programs <ul style="list-style-type: none"> Deliver excellent student experience Visionary course development, delivery & review Effective student engagement and support Excellent student learning environments Safe campus environment | | |
| Staff | <p style="text-align: center;">Staff expectations</p> <ul style="list-style-type: none"> Capable colleagues who share common values Personal development processes that enhance careers & job satisfaction Equitable workloads Application of equitable and fair pay and performance systems that reward excellence Fit-for-purpose infrastructure | <p style="text-align: center;">Staff contribution</p> <ul style="list-style-type: none"> High quality staff aligned to the University's vision and shared values Personal development planning processes linked to the strategic plan Development of staff capability and leadership | |
| Internal enablers | <p style="text-align: center;">Processes and systems</p> <ul style="list-style-type: none"> Fit-for-purpose IT systems Transparent, flexible and responsive human and computer based processes Capital allocation process that aligns with the strategic plan Control of income and expenditure | | <p style="text-align: center;">Infrastructure</p> <ul style="list-style-type: none"> Fit-for-purpose physical infrastructure Efficient use of the estate |



Estate as an enabler of ambition

- Grow Income**
- Drive Efficiencies**
- Improve Reputation**
- Support resilience, data, energy**



The slide features a dark blue header with the University of Glasgow logo. Below the header, the title 'Estate as an enabler of ambition' is displayed in bold. To the left of the title is a list of four bullet points, each in bold. To the right of the text is a photograph of a woman with long dark hair and glasses, wearing an orange top, looking down at a white tablet she is holding.



University
of Glasgow

Our Vision

To create a campus that is fit for today and the future, innovative, courageous design and reflective of the Universities heritage and ambition in research and teaching and learning, inspiring current and future generations.

Guiding Principles

- Innovative
- Open
- Sustainable
- Affordable
- Accessible
- Cohesive
- Efficient
- Respectful of heritage



Slide 6




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Elements of the Estate Strategy

- Vision and guiding principles
- Business need
- Campus development framework & urban design
- Site investigation on the Western
- Space principles and efficiencies
- Asset strategy
- Funding arrangements
- Delivery Plan



Slide 7



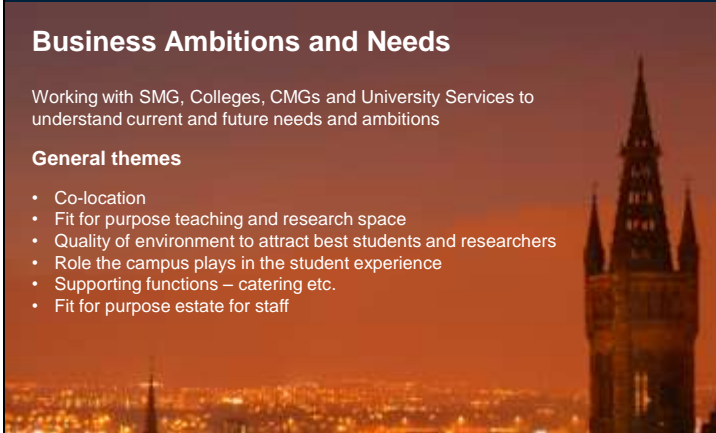
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Business Ambitions and Needs

Working with SMG, Colleges, CMGs and University Services to understand current and future needs and ambitions

General themes

- Co-location
- Fit for purpose teaching and research space
- Quality of environment to attract best students and researchers
- Role the campus plays in the student experience
- Supporting functions – catering etc.
- Fit for purpose estate for staff



University of Glasgow

Consultative Approach

Areas of consultation

- Campus Development Framework
- Space principles
- Business requirements

Stage 2 Consultation


Tested specific core ideas in relation to setting, approach & arrival, connectivity & openness, sustainability

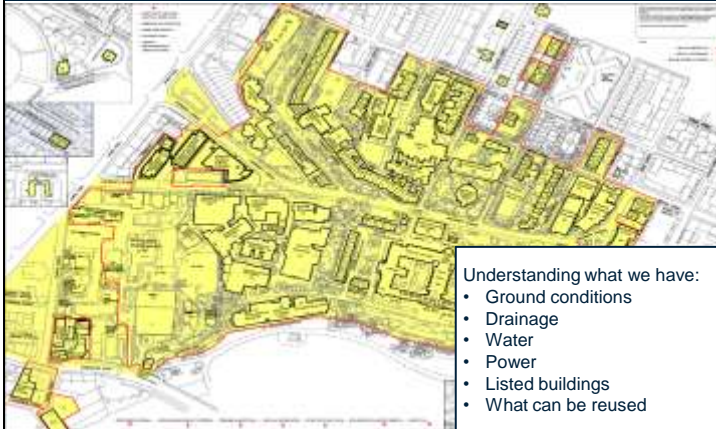
1900 responses received to written & online stage 2 questionnaire



| Category | Color |
|--|--------|
| Students | Green |
| Members of staff, including all research staff | Blue |
| Members of support services staff | Orange |
| Alumni | Grey |
| Members of the local community | Red |




 **Understanding the Western site**




Understanding what we have:

- Ground conditions
- Drainage
- Water
- Power
- Listed buildings
- What can be reused

 **University of Glasgow Campus Development Framework**

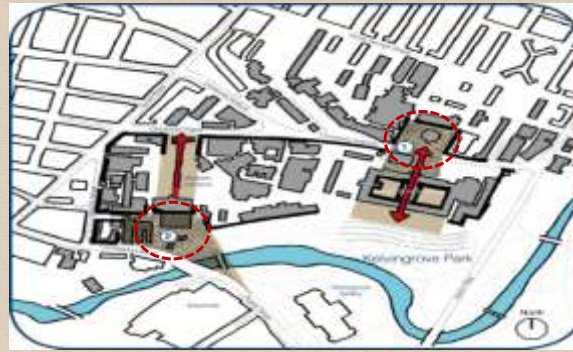
Setting the Campus...Park and City




Connectivity and Openness

The map illustrates the campus layout, highlighting the integration of green spaces (Parklands) and the River Clyde. Two specific buildings are highlighted with orange circles, indicating their strategic placement for connectivity and openness within the urban environment.

Approach, Arrival and main gateways






Space

Space Principles – how we use space

- accessible
- Fit for purpose
- Flexible
- Expressive
- Sustainable

Space Measuring

- How we know impact of decisions



|  Next Steps | |
|---|--|
| Timelines | |
| Feb / March | Final consultation phase for the CDF |
| March / April | Early views on shape of strategy; meetings SMG & Court |
| May / June | Refine proposals for Court |
| Summer | Consultation, seek final views |
| Summer | Submit CDF to council |
| October | Final submission to Court |